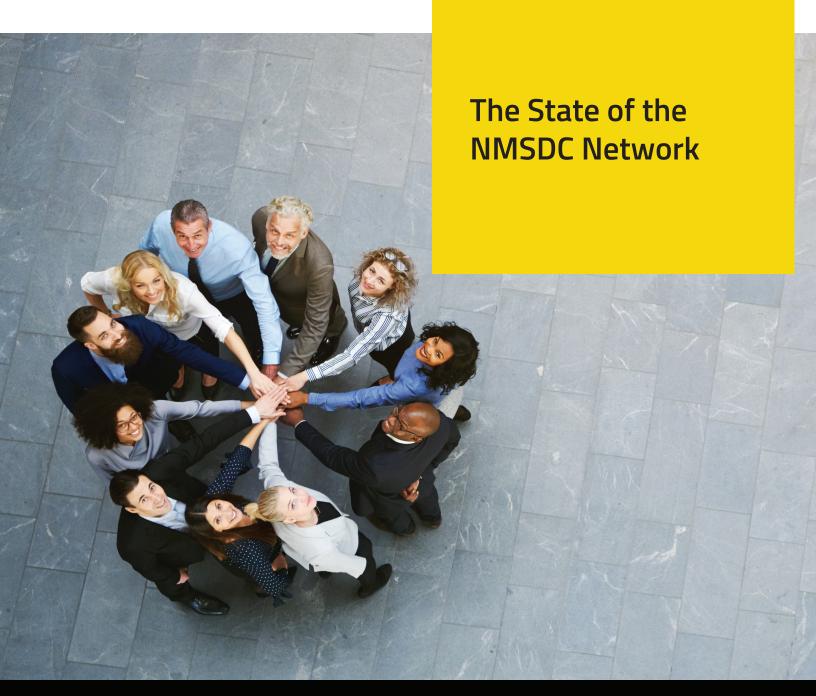


**Annual Report** 

2019

**Financial Statements** 







NATIONAL MINORITY SUPPLIER DEVELOPMENT COUNCIL, INC. Financial Statements

Financial Statements
For the Years Ended December 31, 2019 and 2018
With Independent Auditor's Report

Financial Statements For the Years Ended December 31, 2019 and 2018

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#### INDEPENDENT AUDITOR'S REPORT

Board of Directors National Minority Supplier Development Council, Inc.

### Report on the Financial Statements

We have audited the accompanying financial statements of the National Minority Supplier Development Council, Inc. (the Council), which comprise the statements of financial position as of December 31, 2019 and 2018, the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the National Minority Supplier Development Council, Inc. as of December 31, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

November 12, 2020

Mitchell: Titas, LLP

Statements of Financial Position As of December 31, 2019 and 2018

ASSETS         Current assets           Cash and cash equivalents         \$ 1,127,595         \$ 1,120,760           Short-term investments         3,515,019         3,412,692           Accounts receivable, net         1,668,264         977,728           Prepaid expenses         258,919         124,357           Total current assets         6,569,797         5,635,537           Restricted cash - collateral         172,008         169,195           Long-term investments         4,506,910         4,881,398           Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$ 11,627,864         \$ 11,232,589           LIABILITIES AND NET ASSETS         Current liabilities         458,189         \$ 496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074		Decem	ber 31,
Current assets         \$ 1,127,595         \$ 1,120,769           Short-term investments         3,515,019         3,412,692           Accounts receivable, net         1,668,264         977,728           Prepaid expenses         258,919         124,357           Total current assets         6,569,797         5,635,537           Restricted cash - collateral         172,008         169,195           Long-term investments         4,506,910         4,881,398           Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$ 11,627,864         \$ 11,232,589           LIABILITIES AND NET ASSETS         Surrent liabilities           Accounts payable and accrued expenses         \$ 458,189         \$ 496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074		2019	2018
Cash and cash equivalents         \$ 1,127,595         \$ 1,120,760           Short-term investments         3,515,019         3,412,692           Accounts receivable, net         1,668,264         977,728           Prepaid expenses         258,919         124,357           Total current assets         6,569,797         5,635,537           Restricted cash - collateral         172,008         169,195           Long-term investments         4,506,910         4,881,398           Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$ 11,627,864         \$ 11,232,589           LIABILITIES AND NET ASSETS         Current liabilities         458,189         496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies           Wi			
Short-term investments         3,515,019         3,412,692           Accounts receivable, net         1,668,264         977,728           Prepaid expenses         258,919         124,357           Total current assets         6,569,797         5,635,537           Restricted cash - collateral         172,008         169,195           Long-term investments         4,506,910         4,881,398           Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$11,627,864         \$11,232,589           LIABILITIES AND NET ASSETS         2         \$11,627,864         \$11,232,589           LIABILITIES AND NET ASSETS         2         \$458,189         \$496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies         7,148,182		¢ 1 127 505	¢ 1 120 760
Accounts receivable, net         1,668,264         977,728           Prepaid expenses         258,919         124,357           Total current assets         6,569,797         5,635,537           Restricted cash - collateral         172,008         169,195           Long-term investments         4,506,910         4,881,398           Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$11,627,864         \$11,232,589           LIABILITIES AND NET ASSETS         Current liabilities           Accounts payable and accrued expenses         \$458,189         \$496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies         7,148,182         7,101,515           With donor restrictions         7,253,182         7,206,515	•	. , ,	. , ,
Prepaid expenses         258,919         124,357           Total current assets         6,569,797         5,635,537           Restricted cash - collateral         172,008         169,195           Long-term investments         4,506,910         4,881,398           Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$11,627,864         \$11,232,589           LIABILITIES AND NET ASSETS           Current liabilities         458,189         496,743           Accounts payable and accrued expenses         \$458,189         496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies           Without donor restrictions         7,148,182         7,101,515           With donor restrictions         7,205,515 <td></td> <td>· · ·</td> <td></td>		· · ·	
Restricted cash - collateral         172,008         169,195           Long-term investments         4,506,910         4,881,398           Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$11,627,864         \$11,232,589           LIABILITIES AND NET ASSETS         Current liabilities           Accounts payable and accrued expenses         \$458,189         \$496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies           Net assets         Without donor restrictions         7,148,182         7,101,515           With donor restrictions         105,000         105,000           Total net assets         7,253,182         7,206,515	·		·
Long-term investments         4,506,910         4,881,398           Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$ 11,627,864         \$ 11,232,589           LIABILITIES AND NET ASSETS         Current liabilities           Accounts payable and accrued expenses         \$ 458,189         \$ 496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies           Net assets         Without donor restrictions         7,148,182         7,101,515           With donor restrictions         105,000         105,000           Total net assets         7,253,182         7,206,515	Total current assets	6,569,797	5,635,537
Furniture, fixtures, equipment and leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$ 11,627,864         \$ 11,232,589           LIABILITIES AND NET ASSETS           Current liabilities           Accounts payable and accrued expenses         \$ 458,189         \$ 496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies           Net assets           Without donor restrictions         7,148,182         7,101,515           With donor restrictions         105,000         105,000           Total net assets         7,253,182         7,206,515	Restricted cash - collateral	172,008	169,195
leasehold improvements, net         373,374         542,064           Security deposits         5,775         4,395           Total assets         \$ 11,627,864         \$ 11,232,589           LIABILITIES AND NET ASSETS           Current liabilities           Accounts payable and accrued expenses         \$ 458,189         \$ 496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies         Vithout donor restrictions         7,148,182         7,101,515           With donor restrictions         7,148,182         7,101,515         000           Total net assets         7,253,182         7,206,515	•	4,506,910	4,881,398
Total assets         \$ 11,627,864         \$ 11,232,589           LIABILITIES AND NET ASSETS           Current liabilities           Accounts payable and accrued expenses         \$ 458,189         \$ 496,743           Due to regional councils         2,095,924         1,369,240           Deferred revenue         1,562,468         1,615,570           Total current liabilities         4,116,581         3,481,553           Deferred compensation         186,892         423,940           Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies           Net assets         Vithout donor restrictions         7,148,182         7,101,515           With donor restrictions         105,000         105,000           Total net assets         7,253,182         7,206,515	·	373,374	542,064
LIABILITIES AND NET ASSETS         Current liabilities       458,189       496,743         Due to regional councils       2,095,924       1,369,240         Deferred revenue       1,562,468       1,615,570         Total current liabilities       4,116,581       3,481,553         Deferred compensation       186,892       423,940         Deferred rent credits       71,209       120,581         Total liabilities       4,374,682       4,026,074         Commitment and contingencies         Net assets         Without donor restrictions       7,148,182       7,101,515         With donor restrictions       105,000       105,000         Total net assets       7,253,182       7,206,515	•	5,775	4,395
Current liabilities       458,189       \$ 496,743         Due to regional councils       2,095,924       1,369,240         Deferred revenue       1,562,468       1,615,570         Total current liabilities       4,116,581       3,481,553         Deferred compensation       186,892       423,940         Deferred rent credits       71,209       120,581         Total liabilities       4,374,682       4,026,074         Commitment and contingencies         Net assets         Without donor restrictions       7,148,182       7,101,515         With donor restrictions       105,000       105,000         Total net assets       7,253,182       7,206,515	Total assets	\$ 11,627,864	\$ 11,232,589
Total current liabilities       4,116,581       3,481,553         Deferred compensation Deferred rent credits       186,892       423,940         Deferred rent credits       71,209       120,581         Total liabilities       4,374,682       4,026,074         Commitment and contingencies         Net assets       Vithout donor restrictions       7,148,182       7,101,515         With donor restrictions       105,000       105,000         Total net assets       7,253,182       7,206,515	Current liabilities Accounts payable and accrued expenses Due to regional councils	2,095,924	1,369,240
Deferred rent credits         71,209         120,581           Total liabilities         4,374,682         4,026,074           Commitment and contingencies           Net assets           Without donor restrictions         7,148,182         7,101,515           With donor restrictions         105,000         105,000           Total net assets         7,253,182         7,206,515	Total current liabilities	4,116,581	3,481,553
Commitment and contingencies         Net assets       Vithout donor restrictions       7,148,182       7,101,515         With donor restrictions       105,000       105,000         Total net assets       7,253,182       7,206,515	·	•	-
Net assets         Without donor restrictions       7,148,182       7,101,515         With donor restrictions       105,000       105,000         Total net assets       7,253,182       7,206,515	Total liabilities	4,374,682	4,026,074
Without donor restrictions       7,148,182       7,101,515         With donor restrictions       105,000       105,000         Total net assets       7,253,182       7,206,515	Commitment and contingencies		
With donor restrictions         105,000         105,000           Total net assets         7,253,182         7,206,515	Net assets		
Total net assets 7,253,182 7,206,515			
Total liabilities and net assets \$ 11,627,864 \$ 11,232,589	Total net assets		
	Total liabilities and net assets	\$ 11,627,864	\$ 11,232,589

Statement of Activities
For the Year Ended December 31, 2019

	Without Donor strictions	With Donor strictions		Total 2019
REVENUE				
Special event	\$ 760,500	\$ -	\$	760,500
Less: Direct benefit to donor costs	 198,225	-		198,225
	562,275	-		562,275
Membership dues	8,786,550	-		8,786,550
Seminar registration, trade show,				
and meeting fees	3,696,089	-		3,696,089
Contributions	2,016,985	102,100		2,119,085
In-kind contributions	106,725	-		106,725
Investment income Other income	143,808	- 014 F67		143,808
Net assets released from restrictions	414,932	214,567		629,499
Purpose restrictions satisfied	 316,667	 (316,667)		
Total revenue	 16,044,031	 _		16,044,031
EXPENSES Program services				
Network delivery services	7,156,794	-		7,156,794
Member relations	980,686	-		980,686
Annual conference	2,931,918	-		2,931,918
Business opportunity exchange	499,352 602,738	-		499,352 602,738
Programs and enterprise learning Other program services	97,546	-		97,546
Total program services	 12,269,034		-	12,269,034
. otal program our mood	 ,			,
Supporting services				
General administration	3,243,135	-		3,243,135
Fund development	 485,195	 		485,195
Total supporting services	 3,728,330	 		3,728,330
Total expenses	 15,997,364	 		15,997,364
Change in net assets	46,667	-		46,667
Net assets, beginning of year	 7,101,515	105,000		7,206,515
Net assets, end of year	\$ 7,148,182	\$ 105,000	\$	7,253,182

Statement of Activities
For the Year Ended December 31, 2018

	Without Donor Restrictions	With Donor Restrictions	Total 2018
REVENUE			
Special event	\$ 746,100	\$ -	\$ 746,100
Less: Direct benefit to donor costs	174,800		174,800
	571,300	-	571,300
Membership dues	8,495,200	-	8,495,200
Seminar registration, trade show,			
and meeting fees	3,553,413	-	3,553,413
Contributions	1,971,552	194,395	2,165,947
In-kind contributions	84,877	-	84,877
Investment income	234,336	-	234,336
Other income	107,476	381,438	488,914
Net assets released from restrictions	575.000	(575,000)	
Purpose restrictions satisfied	575,833	(575,833)	
Total revenue	15,593,987		15,593,987
EXPENSES			
Program services			
Network delivery service	6,661,853	-	6,661,853
Member services	886,832	-	886,832
Annual conference	3,265,204	-	3,265,204
Business opportunity exchange	479,519	-	479,519
Programs and enterprise learning	527,291	-	527,291
Other program services	56,657		56,657
Total program services	11,877,356		11,877,356
Supporting services			
General administration	2,969,636	-	2,969,636
Fund development	630,516		630,516
Total supporting services	3,600,152	<u> </u>	3,600,152
Total expenses	15,477,508	<u> </u>	15,477,508
Change in net assets	116,479	-	116,479
Net assets, beginning of year	6,985,036	105,000	7,090,036
Net assets, end of year	\$ 7,101,515	\$ 105,000	\$ 7,206,515

Statement of Functional Expenses

For the Year Ended December 31, 2019

							Prog	ram Service	s															
		Network					E	usiness	Pr	ograms &		Other						Support	ing Se	ervices				Total
		Delivery	C	orporate		Annual	O	portunity	E	nterprise	F	Program				General		Fund	Dire	ect Benefit		<u>.</u>	E	Expenses
		Services	F	Relations		onference	E	xchange		earning		Services		Total	Ad	ministration	De	velopment	to D	onor Costs		Total		2019
Payments to regional																								
councils	\$	6,542,002	\$		\$	93,827	\$	31,173	\$	_	\$	_	œ	6,667,002	\$		œ		\$	_	Ф		œ	6,667,002
	Ф		Ф	-	Φ		φ		Ф		Ф		Ф		Ф	4 004 000	Φ	-	Ф	-	Φ	-	Φ	
Salaries		242,875		416,407		188,071		61,051		-		64,333		972,737		1,061,699		204,060		-		1,265,759		2,238,496
Employee benefits		36,351		84,106		54,892		18,218		-		18,817		212,384		258,891		44,602		-		303,493		515,877
Administrative		25,832		33,397		552,135		8,574		12,680		757		633,375		132,601		48,373		-		180,974		814,349
Consultant and																								
contractual services		95,614		255,556		441,748		206,189		582,221		5,704		1,587,032		418,481		71,328		-		489,809		2,076,841
Occupancy		-		_		51,730		89,270		_		_		141,000		909,272		-		-		909,272		1,050,272
Travel		50,611		34,566		273,594		196		95		2.411		361,473		246,346		25,883		_		272,229		633,702
Meetings and		,		- 1,		,						_,		,		,		,				,		,
conferences		86,779		94,095		888,863		14,873		2,059		-		1,086,669		9,539		36,215		198,225		243,979		1,330,648
Printing and supplies		1,764		753		41,350		29,191		618		1,314		74,990		18,124		1,669		-		19,793		94,783
Other		18,056		23,628		334,354		38,845		2,569		4,210		421,662		77,454		46,179		-		123,633		545,295
Depreciation and		.,		-,-		,										, -						-,		
amortization		56,910		38,178		11,354		1,772		2,496		-		110,710		110,728		6,886				117,614		228,324
Subtotal		7,156,794		980,686		2,931,918		499,352		602,738		97,546		12,269,034		3,243,135		485,195		198,225		3,926,555		16,195,589
Direct benefit to																								
donor costs		-		-		_		_		-		-		-		-		-		(198,225)		(198,225)		(198,225)
Total expenses	\$	7,156,794	\$	980,686	\$	2,931,918	\$	499,352	\$	602,738	\$	97,546	\$	12,269,034	\$	3,243,135	\$	485,195	\$	-	\$	3,728,330	\$	15,997,364

Statement of Functional Expenses

For the Year Ended December 31, 2018

							Prog	ram Service	s															
		Network					В	usiness	Pr	ograms &		Other						Support	ing Se	rvices				Total
		Delivery	С	orporate		Annual	Op	portunity	E	nterprise	Р	rogram				General		Fund	Dire	ct Benefit				Expenses
		Service	_ 5	Services	C	onference	E	xchange	L	earning	S	ervices		Total	Ad	ministration	Dev	velopment	to D	onor Costs		Total		2018
Payments to regional																								
councils	\$	0 440 404	\$		\$	125,000	\$		\$		s		•	6,537,421	\$		•		\$		•		Φ.	6,537,421
	Ф	6,412,421	Ф	-	ф		ф	-	ф	-	Ф	-	Ф		ф	-	Ф	-	ф	-	Ф	4 000 550	Ф	
Salaries		16,494		353,025		170,069		109,464		22,586		31,440		703,078		1,069,829		292,721		-		1,362,550		2,065,628
Employee benefits		4,582		85,434		52,608		35,096		28,294		9,557		215,571		240,605		62,984		-		303,589		519,160
Administrative		7,437		29,277		606,658		8,105		5,135		472		657,084		121,790		40,558		-		162,348		819,432
Consultant and																								
contractual services		97,315		251,749		553,365		150,750		455,487		940		1,509,606		294,654		57,519		-		352,173		1,861,779
Occupancy		-		-		50,850		40,542		-		-		91,392		870,091		-		-		870,091		961,483
Travel		11,678		24,781		289,626		603		831		7,317		334,836		168,851		23,829		-		192,680		527,516
Meetings and																								
conferences		39,233		35,025		1,015,468		7,955		8,723		520		1,106,924		9,967		69,087		174,800		253,854		1,360,778
Printing and supplies		458		9,450		40,037		49,839		2,225		1,169		103,178		17,122		10,842		-		27,964		131,142
Other		12,331		12,261		342,812		74,785		814		5,048		448,051		58,818		54,881		-		113,699		561,750
Puerto Rico Relief Fund				41,074		· -		-		-		· -		41,074		· -		· -		-		-		41,074
Depreciation and				•										·										
amortization		59,904		44,756		18,711		2,380		3,196		194		129,141		117,909		18,095		-		136,004		265,145
Subtotal		6,661,853		886,832		3,265,204		479,519		527,291		56,657		11,877,356		2,969,636		630,516		174,800		3,774,952		15,652,308
Direct benefit to																								
donor costs		-		-		-		-		-		-		-		-		-		(174,800)		(174,800)		(174,800)
Total expenses	\$	6,661,853	\$	886,832	\$	3,265,204	\$	479,519	\$	527,291	\$	56,657	\$	11,877,356	\$	2,969,636	\$	630,516	\$	-	\$	3,600,152	\$	15,477,508

Statements of Cash Flows
For the Years Ended December 31, 2019 and 2018

	Years Ended I	Decen	nber 31,
	2019		2018
CASH FLOWS FROM OPERATING ACTIVITIES			
Change in net assets	\$ 46,667	\$	116,479
Adjustments to reconcile changes in net assets to net cash (used in) provided by operating activities			
Depreciation and amortization	228,325		265,145
Amortization of deferred rent credits	(49,372)		(49,372)
Unrealized depreciation on investments	73,210		2,628
Change in assets/liabilities			
(Increase) decrease in accounts receivable, net	(690,536)		161,822
Increase in prepaid expenses	(134,562)		(5,052)
Increase in security deposits	(1,380)		(4,395)
Decrease in accounts payable and accrued expenses	(38,554)		(128,726)
Increase in due to regional councils	726,684		168,707
Decrease in deferred revenue	(237,048)		(271,375)
Decrease in deferred compensation	 (53,102)		(14,456)
Net cash (used in) provided by operating activities	 (129,668)		241,405
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of investments	(220,039)		(419,717)
Proceeds from maturity/sale of investments	418,990		140,424
Purchases of furniture, fixtures, and equipment, and			
leasehold improvements	 (59,635)		(45,582)
Net cash provided by (used in) investing activities	 139,316		(324,875)
Net increase (decrease) in cash and cash equivalents	9,648		(83,470)
Restricted and unrestricted cash and cash equivalents, beginning of year	1,289,955		1,373,425
Restricted and unrestricted cash and cash	 _		_
equivalents, end of year	\$ 1,299,603	\$	1,289,955

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 1 ORGANIZATION

National Minority Supplier Development Council, Inc. (the Council) advances business opportunities for certified minority business enterprises (MBEs) and connects them to corporate members.

The Council, a not-for-profit organization incorporated in Illinois, is a publicly supported organization exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC).

As of and for the years ended December 31, 2019 and 2018, the Council had 23 regional councils across the country. The regional councils certify and match minority-owned businesses with member corporations that want to purchase their products and services. Effective January 1, 2014, a new funding model was adopted that allocates a portion of the national dues collected as follows: a) 70% is divided equally among all regional councils; (b) 10% is allocated as a headquarter stipend based on national member headquarter locations; and (c) 20% is allocated as a performance bonus according to performance metrics agreed upon by the Council and the regional councils. A percentage of the membership renewal dues is set aside to provide fringe benefits and training for regional council staff and technology tools and software upgrades. In addition, selected regional councils share in the profits earned from the annual conference and business opportunity exchange.

### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### **Basis of Presentation**

The accompanying financial statements have been prepared using the accrual basis of accounting. The financial statements are presented in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP).

#### **Net Asset Classifications**

The Council reports information regarding its financial position and activities according to two net asset classes: without donor restrictions and with donor restrictions.

Without donor restrictions: Net assets that are not subject to donor-imposed stipulations. Net assets without donor restrictions may be designated for specific purposes by actions on behalf of the Board of Directors or may otherwise be limited by contractual agreements with outside parties. Undesignated net assets can be utilized to carry out any purpose of the Council.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

## NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Net Asset Classifications (continued)

With donor restrictions: Net assets used by the Council and subject to donorimposed stipulations that can be fulfilled by actions of the Council pursuant to those stipulations or that expire with the passage of time.

### **Contributions**

Contributions received are recorded as contributions without donor restrictions or contributions with donor restrictions, depending on the existence and/or nature of any donor restrictions.

When a donor's restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

In-kind contributions, donated services, and materials are recorded at the fair value on the date of donation.

### Membership Dues

Certain firms in private industries that desire membership in the Council are required to pay annual membership dues in amounts determined by the Council's Board of Directors. Dues are deferred until recognized as income based on the fiscal period for which they are assessed.

### Furniture, Fixtures, Equipment, and Leasehold Improvements

Furniture, fixtures, and equipment are carried at cost and are depreciated using the straight-line method over their estimated useful lives. Leasehold improvements are amortized on a straight-line basis over the lesser of their estimated useful lives or the term of the lease. Equipment, furniture and fixtures are capitalized if they cost \$500 or more and have a useful life when acquired of more than one year. Estimated useful lives are as follows:

Leasehold improvements 6-12.5 years (or the remaining lease term, if shorter)

Equipment 5 years

Furniture and fixtures 7 years

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

## NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Cash Equivalents

For purposes of the statements of cash flows, the Council considers all highly liquid debt instruments purchased with a maturity of 90 days or less to be cash equivalents.

### **Investments**

Investments are in certificates of deposit, annuities, mutual funds, money market funds, real estate investment trusts and artwork. Investments are stated at fair value. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (*i.e.*, an exit price). See Note 5 for further discussion and disclosures related to fair value measurements.

Purchase and sale of securities are recorded on a trade-date basis. Interest income, including unrealized appreciation/depreciation earned on investments, is recognized as revenue without donor restrictions unless specifically restricted for use by the donor in the accompanying financial statements as investment income or loss.

#### Functional Allocations of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Certain expenses are attributed to more than one program or supporting function and are therefore allocated in the accompanying financial statements. The allocation among the programs and supporting services benefited is based on estimated time, effort or usage.

### Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Accounting Pronouncement Adopted in the Current Year

In 2019, the Council adopted Financial Accounting Standards Boards (FASB) Accounting Standards Update (ASU) 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made.* This ASU provides clarifying guidance on accounting for the grants and contracts of nonprofit organizations as they relate to the new revenue standard (ASU 2014-09, *Revenue from Contracts with Customers*). The ASU also aims to minimize diversity in the classification of grants and contracts that exists under current guidance with regards to exchange transactions and unconditional and conditional contributions. The ASU is to be applied on a modified prospective basis and is effective for contributions received for annual periods beginning after December 15, 2018. The ASU is also effective for contributions made for annual periods beginning after December 15, 2019. The Council is currently evaluating the impact of the adoption of this ASU on its financial statements and accompanying notes.

#### Accounting Pronouncement Not Yet Adopted

The FASB also issued ASU 2016-02, *Leases (Topic 842)*, which requires recognition of (a) a lease asset (right of use) and lease liability, initially measured at the present value of the least payments, in the statements of financial position and (b) a single lease cost, calculated so that the cost of the lease is allocated over the lease term generally on a straight-line basis. All cash payments are to be classified within operating activities in the statements of cash flows. The amendments are effective for the Council's fiscal year ending December 31, 2021, with early adoption permitted. This ASU will impact the accounting for the Council's lease arrangements when it is adopted.

### NOTE 3 CONCENTRATION OF RISK

At December 31, 2019 and 2018, cash balances at financial banking institutions exceeded the federally insured limit of \$250,000. Management regularly monitors the financial condition of the banking institutions, along with their cash balances, and its endeavors to keep the potential risk to a minimum.

The Council's investments are subject to various risks, such as interest rate, credit and overall market volatility. Further, because of the significance of the investments to the Council's financial position and the level of risk inherent in most investments, it is reasonably possible that the changes in the values of these investments could occur in the near term. The changes could materially affect the amounts reported in the financial statements. Management believes that the diversification of its investments among the various asset classes (see Note 4) should mitigate the impact of changes in any one asset class.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 4 INVESTMENTS

Investments held at December 31, 2019 and 2018, consisted of the following:

328,140 6,213,838 150,154	\$	420,820
390,566 1,439,145 25,922 8,547,765	<u> </u>	6,073,996 339,971 564,641 1,518,608 25,922 8,943,958
353,828 172,008	\$	480,673 169,195 3,412,692 4,881,398 8,943,958
	•	172,008 3,515,019

Certificates of deposit at December 31, 2019 and 2018 consisted of amounts on deposit at financial institutions, with interest rates ranging from 0.02% to 1.25% and with various maturity dates.

Annuities represent (i) a \$1,000,000 seven-year, fixed annuity with New York Life Insurance Company, with a guaranteed principal provision, a 5.6% guaranteed interest rate to July 22, 2010, and a 3% minimum guaranteed interest rate after July 22, 2010; (ii) two five-year annuities of \$500,000 each with Allstate Insurance Company of New York, with a guaranteed principal provision and a 2.5% minimum guaranteed interest return on both annuities; (iii) a \$500,000 fiveyear, fixed annuity with Valic Insurance Company, with a guaranteed principal provision, a 4% guaranteed interest rate for the first year, and a 3% minimum quaranteed interest rate after the first year. An additional \$1,200,000 investment was added to this policy since the initial investment with a guaranteed interest rate of 3%; (iv) a \$500,000 10-year, variable annuity with Allianz Life Insurance Company of New York with a guaranteed principal provision; (v) a \$400,000 seven-year, fixed annuity with Genworth Life Insurance Company with a guaranteed principal provision, a 3.6% guaranteed interest rate for the first three years and a 1% minimum guaranteed interest rate thereafter; and (vi) a \$400,000 seven-year, fixed indexed annuity with Integrity Life Insurance Company with a guaranteed principal provision and guaranteed interest based on positive changes in market indexes never to be less than zero. The balances recorded include the accrued interest that has been reinvested into the respective annuity.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

## NOTE 4 INVESTMENTS (continued)

Investment income for the years ended December 31, 2019 and 2018 is summarized as follows:

	 2019	 2018
Investment income Interest and dividends Net unrealized and realized losses	\$ 217,018 (73,210)	\$ 236,964 (2,628)
	\$ 143,808	\$ 234,336

#### NOTE 5 FAIR VALUE MEASUREMENTS

Investments are stated at fair value.

The Council values its investments in accordance with a hierarchy that prioritizes the inputs to valuation techniques, giving the highest priority to readily available unadjusted quoted prices in active markets for identical assets and liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement) when market prices are not readily available or reliable.

The three levels of the hierarchy under fair value measurements are described below:

- Level 1: Quoted prices in active markets for identical securities.
- Level 2: Prices determined using other significant observable inputs, which are inputs that other market participants may use in pricing a security. These may include quoted prices for similar securities, interest rates, credit risk, and others.
- Level 3: Prices determined using significant unobservable inputs. In situations where quoted prices or observable inputs are unavailable or deemed less relevant, unobservable inputs may be used.

  Unobservable inputs reflect the Council's own assumptions and would be based on the best information available.

Changes in valuation techniques could result in transfers in or out of an assigned level within the hierarchy.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 5 FAIR VALUE MEASUREMENTS (continued)

The following is a description of the valuation methodologies used for assets at fair value. There have been no changes in the methodologies used at December 31, 2019 and 2018.

Certificates of deposit (traditional) and money market funds: Valued at carrying value, which approximates fair value.

Artwork: Value is based on fair value at date of gift.

*Market-linked certificates of deposits:* Valued on the basis of the performance of the underlying assets.

Annuities: Valued at contract value, which approximates fair value, which represents deposits and reinvested interest, less any withdrawals plus accrued interest.

Mutual funds: Valued at the daily closing price reported in the active market in which the individual securities are traded. The open-ended mutual funds are registered with the Securities and Exchange Commission. These mutual funds are required to publish their daily net asset value (NAV) and transact at that price. The mutual funds held by the Council are deemed to be actively traded.

Real estate investment trusts (REITs): Value is based on the latest NAV received using NAV as a practical expedient. The estimated values are determined by the management of the REITs and independent third parties using common methodologies used in the commercial real estate industry, including discounted cash flow analyses and reviews of current, historical, and projected capitalization rates for comparable properties.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

## NOTE 5 FAIR VALUE MEASUREMENTS (continued)

The following table provide further information about the REITs at December 31, 2019 and 2018:

Name of REIT	Investment Strategy	Fair Value at 12/31/19	Fair Value at 12/31/18	Unfunded Commitments at 12/31/19	Unfunded Commitments at 12/31/18	Redemption Frequency	Redemption Notice Period
Preferred Apartment Communities Inc.	Real estate	\$ 200,000	\$ 200,000	\$ -	\$ -	5 years	None
Preferred Apartment Communities Inc.	Real estate	100,000	100,000	_	_	5 years	None
Preferred Apartment Communities Inc.	Real estate	100,000	100,000	-	-	5 years	None
Preferred Apartment Communities Inc.	Real estate	100,000	100,000	_	_	5 years	None
Computershare- American Realty Capital Hospitality Trust	Real estate	126,387	190,335	_	_	N/A	None
AR Global- American Realty Capital NYC REIT	Real estate	304,233	304,233			N/A	None
Benefit Street Partners formerly American Realty		·					
Finance Trust Hines Global REIT	Real estate Real estate	241,468 90,980	225,717 133,300	-	-	N/A N/A	None None
Phillips Edison Shopping Center REIT	Real estate	176,077	165,023	-	-	N/A	None
		\$1,439,145	\$1,518,608	\$ -	\$ -		

The preceding methods described may produce a fair value calculation that may not indicate net realizable value or reflect future fair values. Furthermore, although the Council believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments may result in a different fair value measurement at the reporting date.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

# NOTE 5 FAIR VALUE MEASUREMENTS (continued)

The following tables set forth by level, within the fair value hierarchy, the Council's investments at fair value, as of December 31, 2019 and 2018:

		Assets	at Fair	Value as	s of D	ecember 3	1, 2019		
		Level 1	Le	vel 2	L	evel 3		Total	
Mutual funds									
Equity and income funds	\$	77,284	\$	-	\$	-	\$	77,284	
Income and growth funds Other funds		- 70.070		-		-		- 70.070	
Other funds		72,870						72,870	
		150,154		-		-		150,154	
Money market funds		-	3	390,566		-		390,566	
Certificates of deposit		-		328,140		-		328,140	
Annuities		=	6,2	213,838		-	(	5,213,838	
Artwork						25,922		25,922	
Total investments, at fair value	\$	150,154	\$ 6,9	32,544	\$	25,922	7	7,108,620	
Real estate invesment funds valued at NA	٩V							1,439,145	
Total investments							\$ 8	3,547,765	
		Assets	at Fair	Value as	s of D	ecember 3	1. 20	18	
		Level 1		vel 2		evel 3	, -	Total	
Mutual funds	_		_		_				
Equity and income funds	\$	250,495	\$	-	\$	-	\$	250,495	
Other funds		89,476						89,476	
		339,971		-		=		339,971	
Money market funds		-	5	64,641		-		564,641	
Certificates of deposit		-	4	20,819		-		420,819	
Annuities		=	6,0	73,996		-	6	5,073,996	
Artwork		_		-		25,922		25,922	
Total investments, at fair value	\$	339,971	\$ 7,0	59,456	\$	25,922	7	7,425,349	
Real estate investment trusts valued at									
NAV								1,518,608	
Total investments							\$ 8	3,943,957	

Transfers between level categories may occur due to changes in the availability of market observable inputs, which are usually caused by changes in market conditions, such as availability of market observable quoted prices, liquidity, trading volume, or bid-ask spreads. Transfers in and out of level categories are reported as having occurred at the beginning of the year in which the transfer occurred. There were no transfers in 2019.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 5 FAIR VALUE MEASUREMENTS (continued)

The following table represents the Council's Level 3 assets, the valuation techniques used to measure the fair value of those assets, and the significant unobservable inputs used in the fair value measurement as of December 31, 2019 and 2018:

		2019 Principal Valuation	
Asset	Fair Value	Technique	Unobservable Inputs
Artwork	\$ 25,922	Appraisals	Lack of marketability

The significant unobservable inputs used in the fair value measurement of the artwork the significant unobservable input used was discount for lack of marketability. Significant changes in those inputs in isolation would result in a significant change in the fair value measurement.

There was no activity or change in the value of Level 3 investments between 2019 and 2018.

### NOTE 6 FURNITURE, FIXTURES, EQUIPMENT, AND LEASEHOLD IMPROVEMENTS

Furniture, fixtures, equipment, and leasehold improvements consisted of the following at December 31:

	 2019	 2018
Equipment	\$ 4,636,182	\$ 4,576,547
Furniture and fixtures	600,523	600,523
Leasehold improvements	 881,761	 881,761
	6,118,466	6,058,831
Less: Accumulated depreciation		
and amortization	 (5,745,092)	 (5,516,767)
	\$ 373,374	\$ 542,064

Depreciation and amortization expense for the years ended December 31, 2019 and 2018 amounted to \$228,325 and \$265,145, respectively.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 7 OFFICE LEASE

On November 15, 2008, the Council entered into a new lease agreement for office space set to expire on May 31, 2021, which has provisions for future rent increases and rent-free periods. The total amount of rental payments due over the lease term is being charged to rent expense on the straight-line method over the term of the lease. As security for the lease, the lease agreement requires the Council to have a \$168,036 letter of credit as of December 31, 2019 and 2018, which is collateralized by a certificate of deposit owned by the Council.

During 2019 and 2018, the Council incurred \$872,500 and \$853,777, respectively, in rent and related occupancy expenses under the lease. As of December 31, 2019, minimum future annual rents under the terms of the leases are as follows:

<u>Years</u>	 Amounts
2020 2021	\$ 672,144 280,060
	\$ 952,204

### NOTE 8 NET ASSETS

The Council's net assets are as follows:

### Without Donor Restrictions

Net assets without donor restrictions consisted of the following:

	 2019	 2018
Undesignated Board-designated	\$ 5,691,574 1,456,588	\$ 5,690,211 1,411,305
Total net assets without donor restriction	\$ 7,148,162	\$ 7,101,516

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 8 NET ASSETS (continued)

### With Donor Restrictions

Net assets with donor restrictions were available to support the following program activities as of December 31, 2019 and 2018:

	 2019	 2018
Advance Management Education Program Endowment Funds	\$ 5,000 100,000	\$ 5,000 100,000
Total net assets with donor restrictions	\$ 105,000	\$ 105,000

Endowment funds were received from the James H. O'Neal/PepsiCo Foundation/NMSDC Endowed Scholarship Fund. The income earned will be used to support scholarships for minority business owners who participate in the Advanced Management Education Program. Funds are invested in a seven-year annuity.

#### Net Assets Released from Restrictions

Net assets released from restrictions based on satisfaction of purpose and/or time restriction were as follows at December 31:

	 2019		2018
Minority Business Development Agency Corporate grants for education and MBE	\$ -		234,903
development	203,767		139,035
Scholarships and contributions	112,900		201,895
	\$ 316,667	\$	575,833

### NOTE 9 ENDOWMENTS

The Council's endowment assets include those assets of Board-designated and donor-restricted funds that it must hold in perpetuity or for donor-specified periods.

The Council's Board of Directors has interpreted the applicable state law as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Council classifies as with donor restrictions: (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment, if any, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

# NOTE 9 ENDOWMENTS (continued)

Endowment funds as of December 31, 2019 are composed as follows:

	Without Donor Restrictions		 ith Donor strictions	Total
Donor-restricted endowment fund Board-designated endowment fund	\$	- 1,456,588	\$ 100,000	\$ 100,000 1,456,588
Total	\$	1,456,588	\$ 100,000	\$ 1,556,588

Changes in endowment net assets for the year ended December 31, 2019 are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, January 1, 2019	\$ 1,411,305	\$ 100,000	\$ 1,511,305
Investment return Investment income Appropriation of endowment	42,283	3,000	45,283
assets for expenditure	3,000	(3,000)	
Endowment net assets, December 31, 2019	\$ 1,456,588	\$ 100,000	\$ 1,556,588

Endowment funds as of December 31, 2018 are composed as follows:

	R	Without Donor estrictions	th Donor strictions	Total
Donor-restricted endowment fund Board-designated endowment fund	\$	- 1,411,305	\$ 100,000	\$ 100,000 1,411,305
Total	\$	1,411,305	\$ 100,000	\$ 1,511,305

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 9 ENDOWMENTS (continued)

Changes in endowment net assets for the year ended December 31, 2018 are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, January			
1, 2018	\$ 1,367,286	\$ 100,000	\$ 1,467,286
Investment return Investment income	41,019	3,000	44,019
Appropriation of endowment	41,010	0,000	44,010
assets for expenditure	3,000	(3,000)	
Endowment net assets, December 31, 2018	\$ 1,411,305	\$ 100,000	\$ 1,511,305

The Council has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment, while maintaining their purchasing power. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner intended to preserve the assets of donor-restricted funds that the Council intends hold in perpetuity, while assuming a low level of investment risk. The Council expects its endowment funds, over time, to provide a rate of return of approximately 3% to 4%.

Therefore, the investment objectives require disciplined and consistent management philosophies to accommodate all those relevant, reasonable, and probable events. Consequently, a periodic review of total rate of return and spending rate objectives is performed. The spending rate established by the Council is currently 3% per year.

### NOTE 10 DEFERRED COMPENSATION PLANS

The Council established a deferred compensation plan under Section 457 of the IRC and a nonqualified deferred compensation plan (the Plans). The nonqualified deferred compensation plan is offered to select executives. The Plans are a vehicle to save for retirement on a tax-efficient basis. Employees may elect to defer compensation (salary/bonus) under the Plans. The Council may, at its discretion, make contributions on a selective basis. The contributions are invested in a trust and reflected in the accompanying financial statements as long-term investments. At December 31, 2019 and 2018, the Plans' balance was \$186,892 and \$423,940, respectively. The deferred compensation plan had deposits of \$12,000, withdrawals of \$315,000; and a net gain of \$65,952 for the year ended December 31, 2019, and had deposits of \$7,200; withdrawals of \$-0-; and a net loss of \$21,656 for the year ended December 31, 2018.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 11 DEFINED CONTRIBUTION PLAN

The Council has a defined contribution plan, the National Minority Supplier Development Council, Inc. Retirement Plan and Trust, for which it provides an amount equal to 5% of the base salary for eligible, full-time employees. In addition, employees are permitted to make contributions on their own behalf. The Council's contributions amounted to \$102,563 and \$113,837 for 2019 and 2018, respectively. The value of the fund was equal to the vested benefits therein at December 31, 2019.

### NOTE 12 IN-KIND CONTRIBUTIONS

In-kind contributions, which are reflected in the accompanying financial statements at fair value at the date of gift, included the following amounts for the years ended December 31:

	 2019	 2018
Loaned equipment–annual conference	\$ 5,225	\$ 29,877
Public transportation passes	1,500	-
Social media/advertising-annual conference	 100,000	 55,000
Total in-kind contributions	\$ 106,725	\$ 84,877

### NOTE 13 LEADERSHIP AWARDS

The Council sponsored its annual leadership award gala (a special event) in New York City in May 2019 and 2018.

At December 31, total revenue and expenses related to the events were as follows:

	 2019	 2018
NMSDC-annual leadership awards		
Revenue	\$ 760,500	\$ 746,100
Direct donor benefits costs	 (198,225)	 (174,800)
Net special event-revenue	\$ 562,275	\$ 571,300

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

### NOTE 14 LIQUIDITY AND AVAILABLE RESOURCES

The Council's financial assets available within one year of the statements of financial position date for general expenditures are as follows:

	2019	2018
Cash and cash equivalents Short-term investments Accounts receivable, net	\$ 1,127,595 3,515,019 1,668,264	\$ 1,120,760 3,412,692 977,728
Total financial assets available within one year Less:	6,310,878	5,511,180
Amounts unavailable for general expenditures within one year, due to: Board-designated endowment funds Restricted by donors with purpose restrictions	(1,456,588)	(1,411,305)
Total financial assets available to management for general expenditures within one year	\$ 4,749,290	\$ 3,994,875

The Council maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities and other obligations are due. In addition, the Council maintains a money market savings account and invests cash in excess of weekly requirements in short-term investments. The board-designated funds could be drawn upon in the event of financial distress or a liquidity need.

### NOTE 15 INCOME TAXES

U.S. GAAP requires management to evaluate uncertain tax positions taken by the Council. The financial statement effects of a tax position are recognized when the position is more-likely-than-not, based on the technical merits, to be sustained upon examination by the Internal Revenue Service. Management analyzed the Council's tax positions, and it concluded that as of December 31, 2019, no uncertain positions were taken or expected to be taken. The Council is subject to routine audits by taxing jurisdictions; however, there are no audits for any tax periods in progress. Management believes the Council is no longer subject to income tax examinations for years prior to 2016.

Notes to Financial Statements For the Years Ended December 31, 2019 and 2018

#### NOTE 16 RELATED-PARTY TRANSACTIONS

As of and for the years ended December 31, 2019 and 2018, the Council had 23 regional councils across the country, respectively. Payments to the regional councils were \$6,667,002 and \$6,537,421 for the years ended December 31, 2019 and 2018, respectively. Amounts due to the regional councils were \$2,095,924 and \$1,369,240 as of December 31, 2019 and 2018, respectively.

### NOTE 17 SUBSEQUENT EVENTS

The Council has evaluated subsequent events through November 12, 2020, which is the date the financial statements were available to be issued, and has determined that there were no subsequent events to be recognized in these financial statements.

On March 11, 2020, the World Health Organization declared the outbreak of a coronavirus (COVID-19) a pandemic. As a result, economic uncertainties have arisen which could negatively impact activities of the Council. Other financial implications could occur although such potential impact is unknown at this time. No adjustments or provisions were made in these financial statements related to COVID-19.

On April 8, 2020, the Council was granted a loan (the Loan) from the U.S. Treasury through JPMorgan Chase Bank, N.A. in the aggregate amount of \$366,377, pursuant to the Paycheck Protection Program (the PPP) under Division A, Title I of the Coronavirus Aid and Relief Economic Security (CARES) Act, which was enacted on March 27, 2020.

The Loan, which was in the form of a note, dated April 19, 2020 issued to the Council, matures on April 8, 2022 and bears interest at a rate of 0.98% per year, payable monthly. The note may be prepaid by the Council at any time prior to maturity with no prepayment penalties. The Council used the funds from the Loan for payroll costs, benefits and utilities. Under the terms of the PPP, certain amounts of the Loan may be forgiven if they are used for qualifying expenses, as described in the CARES Act. The Council intends to apply for forgiveness. Management believes the total loan qualifies for forgiveness.