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Forr	. 9	90	Return	of Orgar	D TO NOVEMBE ization Exen (a)(1) of the Internal R	npt Fro	om Ir	ncome T		S) OMB No. 1545-0047
			-		ecurity numbers on th		-			Open to Public
Interr	nal Reven	the Treasury ue Service			/Form990 for instructi	ons and the	latest i	information.		Inspection
<u>A</u> F	or the	2020 calend	lar year, or tax year b	eginning		and endi	ing			
B c	heck if pplicable		f organization		LIER DEVELOP			D Employer	identific	ation number
	Addres									
	_change ⊐Name	20								
	_]change ∏Initial		usiness as	. :6		Deer		23-73		-
	_return Final		BROADWAY	k it mail is not de	ivered to street address)	100	m/suite	E Telephone		
	⊥return/ termin- ated			a country and	ZIP or foreign postal co		00	G Gross receipts		13,801,990.
	Amend return			.0018				H(a) Is this a g		
	Applica tion	F Name a	ind address of principa		G MCGUIRE			for subor		
	pendin		AS C ABOVE					H(b) Are all subo		
11	ax-exe	empt status:	X 501(c)(3) 5	01(c) ()	◀ (insert no.) 🗌 494	47(a)(1) or 🗌	527	lf "No," a	attach a l	list. See instructions
			NMSDC.ORG					H(c) Group ex		
KF	orm of		X Corporation	Trust As	sociation 📃 Other 🕨		L Year of	of formation: 19	973 м	I State of legal domicile: ${\tt IL}$
Pa	art I	Summary								
e					significant activities:					
Governance					CES BUSINESS					
ern		Check this bo	-		ntinued its operations o	-				
<u>So</u>			ting members of the g	• •						<u>43</u> 43
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~					verning body (Part VI, lir ear 2020 (Part V, line 2					28
Activities &			of volunteers (estimat							43
ž			d business revenue fr		lumn (C) line 12					0.
Ac					990-T, Part I, line 11					0.
								Prior Year		Current Year
	8	Contributions	and grants (Part VIII,	line 1h)				2,681,3		2,941,589.
Revenue			ice revenue (Part VIII,			13,048,7		10,663,796.		
eve		0		•	and 7d)			217,0	018.	192,810.
č					9c, 10c, and 11e)			-281,1		3,795.
	12	Total revenue	- add lines 8 through	11 (must equal	Part VIII, column (A), lin	ne 12)		15,665,9		13,801,990.
	13 (	Grants and si	milar amounts paid (P	art IX, column (/	A), lines 1-3)				0.	631,861.
			to or for members (Pa	, , , ,	,, ,				0.	0.
es	15				Part IX, column (A), lines			2,830,9		3,072,096.
ens	16a				ne 11e)	00 E14			0.	0.
Expenses	b		ing expenses (Part IX,			30,514.		12,715,1	175	10 156 545
	17 \				11f-24e)			15,546,1		<u>10,156,545.</u> 13,860,502.
					K, column (A), line 25)			119,8		-58,512.
۲. ۲		nevenue less	expenses. Subtract III		12	<u></u>		jinning of Currer		End of Year
Net Assets or Fund Balances	20	Total assets (I	Part X, line 16)				Dei	11,627,8	364.	11,601,102.
Ass	21		s (Part X, line 26)					4,374,6	582.	4,738,307.
Net	22		· · · · · · · · · · · · · · · · · · ·		line 20			7,253,1		6,862,795.
	art II	Signatur							<u> </u>	
Und	er penal	lties of perjury,	I declare that I have exar	nined this return,	including accompanying s	schedules and	stateme	nts, and to the be	est of my	knowledge and belief, it is
true,	correct	t, and complete	. Declaration of preparer	(other than office	r) is based on all informat	ion of which p	oreparer l			
			g McGure					-	72021	
Sig	n	,	BB1F015664F1		_			Date		
Her	e			RESIDEN	Г					
		, .	print name and title				Π	ate	Chack -	PTIN
	.	Print/Type pre		TD	Preparet's signature	Δ			Check if	
Paid			CK E. DAVIS			<i>,</i> ,	Ц	1/03/21	self-employe	P00446023 13-2781641
	oarer Only	Firm's name	► MITCHELL		, יייי			Firm's		LJ-Z/01041
036	Unity	FILLIN'S AUDITESS	NEW YORK,		05			Dhone	no. ( 21	12) 709-4500
Max		S discuss thi	s return with the prepa					I Prione	110. \ 4 -	X Yes No
_	01 12-23				e, see the separate in	structions				Form <b>990</b> (2020)
0020										

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

	NATIONAL MINORITY SUPPLIER DEVELOPMENT
	990 (2020) COUNCIL, INC. 23-7348220 Page 2
Par	
1	Check if Schedule O contains a response or note to any line in this Part III
	THE NATIONAL MINORITY SUPPLIER DEVELOPMENT COUNCIL ADVANCES BUSINESS
	OPPORTUNITIES FOR CERTIFIED MINORITY BUSINESS ENTERPRISES AND CONNECTS
	THEM TO CORPORATE MEMBERS.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
•	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
-	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$7,033,840. including grants of \$) (Revenue \$6,983,264. )
	NETWORK DELIVERY SERVICES: MANAGES A NETWORK OF REGIONAL MINORITY
	SUPPLIER DEVELOPMENT COUNCILS, MONITORS THEIR ACTIVITIES, SERVICES AND
	UNIFORM STANDARD OF WORK.
	0
4b	(Code:) (Expenses \$980,472. including grants of \$0.) (Revenue \$347,270.) ANNUAL CONFERENCE: EVALUATES ORGANIZATION'S PERFORMANCE, CONDUCTS
	WORKSHOPS AND SEMINARS FOR MINORITY SUPPLIERS AND CORPORATE MEMBERS.
4c	(Code:) (Expenses \$ 894,808. including grants of \$ 0. ) (Revenue \$ 1,960,133. )
40	CORPORATE RELATIONS: PROVIDES TRAINING, NETWORKING AND REFERRAL
	OPPORTUNITIES TO MINORITY SUPPLIERS AND OTHER SERVICES TO CORPORATE
	MEMBERS.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 1,750,224. including grants of \$ 631,861.) (Revenue \$ 1,376,924.)
4e	Total program service expenses ► 10,659,344.
	Form <b>990</b> (2020)
032002	12-23-20 <b>2</b>
	4

Form		48220	Р	age <b>3</b>
Par	rt IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effective of the organization engage in lobbying activities.	ct		
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Pa	tl 6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			<u></u>
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		37	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		v	
	Part VI	<u>11a</u>	X	<u> </u>
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total		x	
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	<u>11b</u>		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	44.		x
-1	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			x
-	Part X, line 16? If "Yes," complete Schedule D, Part IX	<u>11d</u> 11e		
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X			<u> </u>
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f	x	
100	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," <i>complete</i>			<u> </u>
120		12a	x	
h	Schedule D, Parts XI and XII	12a		<u> </u>
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			X
14a	Did the organization maintain an office, employees, or agents outside of the United States?			x
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,		1	<u> </u>
~	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			1
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I			x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes."			
	complete Schedule G, Part III	19		x
20a				X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	-		
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	
032003	3 12-23-20	Form	990	(2020)

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 NATIONAL MINORITY SUPPLIER DEVELOPMENT

 Form 990 (2020)
 COUNCIL, INC.

 Part IV
 Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u> </u>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
~~	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>	00-		x
h	"Yes," complete Schedule L, Part IV	28a 28b		X
	A family member of any individual described in line 28a? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	200		
C	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N. Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
Der	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par				
	Check if Schedule O contains a response or note to any line in this Part V CP		V	
4 -			Yes	No
b c	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable <b>1b U</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	-		
C		1c	х	
032004	(gambling) winnings to prize winners?			(2020)
552004	4	. 0111		(_320)

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Form	990 (2020) COUNCIL, INC. 23-7348	220	P	_{age} 5					
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)								
			Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 2a 28								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х						
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)								
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b							
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X					
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit								
	any contributions that were not tax deductible as charitable contributions?	6a		X					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).								
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X					
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b							
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required								
	to file Form 8282?	7c		X					
d	I If "Yes," indicate the number of Forms 8282 filed during the year								
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X X					
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?								
g	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?								
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h							
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the								
	sponsoring organization have excess business holdings at any time during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a							
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b							
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12 10a								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders 11a								
b	Gross income from other sources (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?	<u>13a</u>							
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans 13b								
	Enter the amount of reserves on hand			v					
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X					
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b							
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			v					
	excess parachute payment(s) during the year?	15		X					
	If "Yes," see instructions and file Form 4720, Schedule N.			v					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X					
_	If "Yes," complete Form 4720, Schedule O.								

Form **990** (2020)

032005 12-23-20

Form 990 (2020) COUNCIL, INC. Part VI Governance, Management, and Disclosure Ecrosoft "V

23-7348220 Page 6

ונייו	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response	е
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.	
	Check if Schedule O contains a response or note to any line in this Part VI	X

				(		Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		43							
	If there are material differences in voting rights among members of the governing body, or if the governing										
	body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.										
b	Enter the number of voting members included on line 1a, above, who are independent	1b		43							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other										
	officer, director, trustee, or key employee?				2		X				
3	Did the organization delegate control over management duties customarily performed by or under the										
	of officers, directors, trustees, or key employees to a management company or other person?		-		3		x				
4	Did the organization make any significant changes to its governing documents since the prior Form 99				4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's ass				5		X				
6	Did the organization have members or stockholders?				6	Х					
	Did the organization have members, stockholders, or other persons who had the power to elect or ap				-						
	more members of the governing body?	•			7a	х					
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, st										
N	persons other than the governing body?				7b		x				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the yea				75						
	The governing body?	2	0		80	Х					
	Each committee with authority to act on behalf of the governing body?				8a 8b	X					
					8b	~~					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read				9		x				
Soc	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	<u></u>	<u></u>		9		_ A				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue (	Code.)								
				ſ		Yes	No				
	Did the organization have local chapters, branches, or affiliates?				10a	Х					
b	If "Yes," did the organization have written policies and procedures governing the activities of such cha	•			10b	х					
		branches to ensure their operations are consistent with the organization's exempt purposes?									
	Has the organization provided a complete copy of this Form 990 to all members of its governing body	/ before	filing the fo	orm?	11a		X				
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	ne organization have a written conflict of interest policy? If "No," go to line 13									
b											
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	′es," de	scribe								
	in Schedule O how this was done				12c	Х					
13	Did the organization have a written whistleblower policy?				13	Х					
14	Did the organization have a written document retention and destruction policy?				14	Х					
15	Did the process for determining compensation of the following persons include a review and approval	l by ind	ependent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?										
а	The organization's CEO, Executive Director, or top management official				15a	Х					
	Other officers or key employees of the organization				15b	Х					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	nent wit	ha								
	taxable entity during the year?				16a		x				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat										
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ		-								
	exempt status with respect to such arrangements?				16b						
Sec	tion C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright$ IL, NY										
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, ar		C (Section 5	01(-)(3)-	only	availa	hle				
		ia 330-		51(0)(0)5	ony)	avalla	510				
	for public inspection. Indicate how you made these available. Check all that apply.										
10				liov and	finan						
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	militer of	milerest po	icy, and	mano	nal					
~~	statements available to the public during the tax year.										
20	State the name, address, and telephone number of the person who possesses the organization's boo	KS and	records	•							
	CASILDA DEL VALLE - 212-944-2430										
	1359 BROADWAY, SUITE 1000, NEW YORK, NY 10018				_	990					

NATIONAL	MINORITY	SUPPLIER	DEVELOPMENT
COUNCIL,	INC.		

Form 990 (2		COUNCIL,					23-7
Part VII	Compensation	of Officers,	Directors,	Trustees,	Key Employees,	Highest	Compensated
	Employees, an	d Independe	nt Contra	ctors			

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)	l	mea	(C		10011	oure	(D)	(E)	(F)
Name and title	Average	(do	(do not check more					Reportable	Reportable	Estimated
	hours per	box,	, unles	ss per	son is	s both	n an	compensation	compensation	amount of
	week		cer an	ıd a di	recto	r/trus	tee)	from	from related	other
	(list any	recto						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	ruste	l trus		/ee	npen		(00-2/1099-00030)		and related
	below	dual t	utiona	_	m pl o	st coi	2			organizations
	line)	Individual trustee or director	In stit utio nal tru stee	Officer	Key employee	Highest compensated employee	Former			
(1) CLIFFORD A. BAILEY	3.00									
DIRECTOR	0.00	х						0.	0.	0.
(2) DAVID W. BARFIELD	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(3) ELEANOR BRADFORD	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(4) KEITH BROWNING	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(5) SHAWN BUCHANAN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(6) HARVEY BUTLER	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(7) MICHAEL BYRON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(8) DEREK B. CANTEY	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(9) GABE CASTRO	3.00									
SECRETARY	0.00	х		Х				0.	0.	0.
(10) TIFFANY EUBANKS-SAUNDERS	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(11) KALA GIBSON	1.00								0	0
DIRECTOR	0.00	Х						0.	0.	0.
(12) MIGUEL GONZALEZ DIRECTOR	1.00	77							0	
(13) CLINT W. GRIMES	0.00	Х						0.	0.	0.
TREASURER	0.00	x		x				0.	0.	0.
(14) STEPHEN L. HIGHTOWER	1.00	Δ		Δ				0.	0.	<u> </u>
DIRECTOR	0.00	х						0.	0.	0.
(15) I. JAVETTE HINES	1.00	Δ							0.	<b>U .</b>
DIRECTOR	0.00	х						0.	0.	0.
(16) MICHAEL HOFFMAN	1.00	~~						<b>```</b>		<u>.</u>
DIRECTOR	0.00	х						0.	0.	0.
(17) JIM HOLLOWAY	1.00							, v.	<b>.</b>	<b>.</b>
DIRECTOR	0.00	х						0.	0.	0.
020007 12 22 20										Eorm <b>990</b> (2020)

032007 12-23-20

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COUNCIL, INC.

23-7348220 Page 8

Form 990 (2020) COUNCIL,	INC.								23-73	<u>3482</u>	20	Page <b>8</b>
Part VII Section A. Officers, Directors, Trust	tees, Key Emp	oloy	ees,	and	l Hig	ghes	st C	ompensated Employee	s (continued)			
(A)	(B)			(0				(D)	(E)		(F	=)
Name and title	Average			Posi	ition			Reportable	Reportable			, nated
	hours per		not ch , unles					compensation	compensatio			unt of
	week		cer an					from	from related			her
	(list any	to						the	organizations			nsation
	hours for	- dire				5		organization	(W-2/1099-MIS	SC)	from	n the
	related	tee or	Istee			ensat		(W-2/1099-MISC)			organi	zation
	organizations	trust	lal tru		yee	ad mo					and re	elated
	below	Individual trustee or director	Institutional trustee	er	Key employee	est co	er				organiz	zations
	line)	Indiv	Insti	Officer	key e	Highest compensated employee	Former					
(18) DEBRA JENNINGS-JOHNSON	1.00											
DIRECTOR	0.00	х						0.		0.		Ο.
(19) WILLIAM KAPFER	1.00											
DIRECTOR	0.00	x						0.		0.		0.
(20) JOAN KERR	1.00	Δ						0.		<u> </u>		0.
		77										0
DIRECTOR	0.00	X						0.		0.		0.
(21) STACEY KEY	1.00											
DIRECTOR	0.00	Х						0.		0.		0.
(22) CHRIS LAYDEN	1.00											
DIRECTOR	0.00	Х						0.		0.		Ο.
(23) REGINALD K. LAYTON	3.00											
DIRECTOR	0.00	x						0.		0.		0.
(24) NANCY MCGUIRE	1.00											
DIRECTOR	0.00	x						0.		0.		0.
(25) DAVID MCMURRAY	1.00	- 23								<u> </u>		
DIRECTOR	0.00	x						0.		0.		0
		Δ						0.		<u> </u>		0.
(26) CAROLYN E. MOSBY	1.00											•
DIRECTOR	0.00	Х						0.		0.		0.
1b Subtotal								0.		0.		0.
c Total from continuation sheets to Part VI	, Section A							1,030,457.		0.		725.
d Total (add lines 1b and 1c)								1,030,457.		0.	84,	725.
2 Total number of individuals (including but no							o re	eceived more than \$100,0	000 of reportable	,		
compensation from the organization												6
										,	Υ·	es No
<b>3</b> Did the organization list any <b>former</b> officer,	director trust	oo k		mnl	ove	<u> </u>	hio	ihest compensated empl				
<b>c i</b>	-		•	•	•					- E	3	x
line 1a? If "Yes," complete Schedule J for su										····  -	3	
4 For any individual listed on line 1a, is the su												7
and related organizations greater than \$150										⊨	<u>4</u> 2	٢
5 Did any person listed on line 1a receive or a									lual for services		_	-
rendered to the organization? If "Yes," com	plete Schedule	e J fo	or su	ich r	bers	on .				<u></u>	5 Σ	ζ
Section B. Independent Contractors												
1 Complete this table for your five highest cor	mpensated inc	lepe	nder	nt co	ontra	acto	rs th	nat received more than \$	100,000 of comp	ensatio	on from	
the organization. Report compensation for t	he calendar ye	ear e	ndin	ıg wi	ith c	or wi	thin	the organization's tax ye	ear.			
(A)								(B)			(C)	
Name and business	address							Description of s	ervices	Co	mpensa	ation
NIMBUS, INC.								CNSLT AC & MI	3DA BUY			
P.O. BOX 43911, LOUISVILL	Е. КУ 4	02	53					MBE DAY PROJI	ECT		192.	000.
AVOLIN, LLC, 401 CONGRESS				650	0						/	
AUSTIN, TX 78701	, 2		-		• /			SOFTWARE			148	974.
ADAPTONE											<u>140</u> ,	5740
			201	^ ^ !	5						1 2 2	202
6495 SHILOH ROAD, ALPHARE			300				_	SOFTWARE			133,	383.
ASHAY MEDIA GROUP, 159 20		E.I.	, ;	50.	Т.Т.	E		MARKETING & (	COMMS		1	<b>6 4 0</b>
	1232						_	CONSULTANT			129,	640.
HENRY CHILDS, II				_	_			CONSULTANT TO	) THE			
<u>1315 W ST NW, #532, WASHI</u>	NGTON,	DC	2	00	09			PRESIDENT			<u>128</u> ,	000.
2 Total number of independent contractors (ir	ncluding but no	ot lin	nited	l to t	thos	se lis	ted	above) who received mo	ore than			
\$100,000 of compensation from the organiz	-				5	_						
SEE PART VII, SECTION		IN	UA'	TI	ON	S	HE	ETS		F	orm <b>99</b>	0 (2020)

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Form 990 COUNCIL, INC. 23-7348220								8220		
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(-		Pos				Reportable	Reportable	Estimated
	hours per	(Cl	neck I	all t	inat	app I	iy)	compensation from	compensation from related	amount of other
	week					ee		the	organizations	compensation
	(list any	ctor				nploy		organization	(W-2/1099-MISC)	from the
	hours for	r dire	Istee 0		(W-2/1099-MISC)		organization			
	related	stee o					and related			
	organizations	al tru	onal t		ploye	com				organizations
	below line)	dividu	stituti	Officer	Key employee	ighest	Former			
(27) THOMAS NASH	1.00	=	=	Ó	ž	Ŧ	Ŗ			
DIRECTOR	0.00	x						0.	0.	0.
(28) TANYA NIXON	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(29) BRAD POMERLEAU	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(30) TERRI QUINTON	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(31) CRAIG REED	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(32) LEON RICHARDSON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(33) GEORGE RICHTER	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(34) RODERICK K. RICKMAN	1.00									-
DIRECTOR	0.00	х						0.	0.	0.
(35) FRANK SANDERS	1.00							0	0	0
DIRECTOR	0.00	Х						0.	0.	0.
(36) STAN SENA DIRECTOR	1.00	x						0.	0.	0.
(37) GUY SCHWEPPE	3.00	Δ						0.	0.	0.
VICE CHAIRMAN	0.00	х		x				0.	0.	0.
(38) TERREZ THOMPSON	1.00	Λ						0.	0.	0.
DIRECTOR	0.00	x						0.	0.	0.
(39) ANTHONY TOMCZAK	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(40) JOSE TURKIENICZ	3.00									
CHAIRMAN	0.00	х		x				0.	0.	0.
(41) JOHN VAZQUEZ	1.00									
DIRECTOR	0.00	Х						0.	Ο.	0.
(42) HEATHER HERNDON WRIGHT	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(43) ADRIENNE TRIMBLE	35.00									
PRESIDENT	0.00	Х		Х				0.	0.	0.
(44) CASILDA DEL VALLE	35.00									
SENIOR VICE PRESIDENT	0.00				Х			266,665.	0.	43,562.
(45) PAULINE GEBON	35.00									
VICE PRESIDENT	0.00					X		155,912.	0.	1,400.
(46) MARIA PRINCE	35.00	-							•	1 880
VICE PRESIDENT	0.00	1				Х		189,710.	0.	1,778.

#### NATIONAL MINORITY SUPPLIER DEVELOPMENT COUNCIL, INC.

Form 990 COUNCIL,	INC.							EVELOPMENT	23-734	8220
Part VII Section A. Officers, Directors, Tru		nplo	yee			lighe	est (		, ,	
(A) Name and title	<b>(B)</b> Average hours	(c)	<b>(C)</b> Position (check all that apply)				(v)	<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	per week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(47) TAMMY WILKINS VICE PRESIDENT	35.00					x		185,834.	0.	15,180.
(48) CHRISTINE NARINE	35.00									
DIRECTOR	0.00					X		120,184.	0.	8,928.
(49) MAUREEN SIMONETTE SENIOR DIRECTOR	35.00					x		112,152.	0.	13,877.
		1								
Total to Part VII, Section A, line 1c								1,030,457.		84,725.

032201 04-01-20

			COUNCIL, INC.				23-7348	220 Page <b>9</b>
Pa	rt \	/111	Statement of Revenue					
			Check if Schedule O contains a response	or note to any line		(B)	(0)	
					<b>(A)</b> Total revenue	Related or exempt	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
ς, γ	1	а	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts			Membership dues 1b					
n Gr			Fundraising events 1c					
iifts ar A			Related organizations 1d					
s, G mila			Government grants (contributions) <b>1e</b>					
r Si		f	All other contributions, gifts, grants, and					
but			similar amounts not included above 1f	2,941,589.				
d O		g	Noncash contributions included in lines 1a-1f					
an C		h	Total. Add lines 1a-1f	<b>&gt;</b>	2,941,589.			
				Business Code				
ice	2	а	MEMBERSHIP DUES	813990	9,248,450.	9,248,450.		
erv ue		b	TRADE SHOW AND MEETING FEES REGISTRATION FEES AND TUITIONS	561920	486,808.	486,808.		
Program Service Revenue		Ŭ	REGISTRATION FEES AND TUITIONS	611430	106,250.	106,250.		
graı Rev		d						
Pro		e f	All other program service revenue	900099	822,288.	822,288.		
_			Total. Add lines 2a-2f		10,663,796.	, <b>, .</b>		
	3		Investment income (including dividends, intere					
			other similar amounts)		192,810.			192,810.
	4		Income from investment of tax-exempt bond p					
	5		Royalties	►				
			(i) Real	(ii) Personal				
		а	Gross rents 6a					
		b	Less: rental expenses 6b					
			Rental income or (loss) 6c					
			Net rental income or (loss)					
	7	а	Gross amount from sales of (i) Securities	(ii) Other				
			assets other than inventory <b>7a</b>					
•		b	Less: cost or other basis					
evenue		_	and sales expenses					
eve								
er Re	0		Net gain or (loss)         Gross income from fundraising events (not					
Other	0	u	including \$ of					
Ŭ			contributions reported on line 1c). See					
			Part IV, line 18					
		b	Less: direct expenses 8b					
			Net income or (loss) from fundraising events	<b>&gt;</b>				
	9	а	Gross income from gaming activities. See					
			Part IV, line 19 9a					
		b	Less: direct expenses9b					
		с	Net income or (loss) from gaming activities	<b>&gt;</b>				
	10	а	Gross sales of inventory, less returns					
			and allowances 10a					
			Less: cost of goods sold 10k					
		С	Net income or (loss) from sales of inventory					
sn		-	OTHER REVENUE - MEMBER SERVICES	Business Code 900099	3,795.	3,795.		
Miscellaneous Revenue	11			500055	5,195.	3,755.		
llar ven		b						
Sce		с с	All other revenue	900099				
ž			Total. Add lines 11a-11d	L	3,795.			
	12		Total revenue. See instructions		13,801,990.	10,667,591.	0.	192,810.
03200				····· F	· ·			Form <b>990</b> (2020)

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	COUNCIL, IN COUNCIL, IN	с.	IER DEVELOPME	23-73	48220 Page 1
	ion 501(c)(3) and 501(c)(4) organizations must com		er organizations must cor	nplete column (A).	
	Check if Schedule O contains a respor			· · · · · · · · · · · · · · · · · · ·	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	631,861.	631,861.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
-	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	459,083.		459,083.	
6	Compensation not included above to disqualified	-			
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,105,315.	1,072,997.	926,818.	105,500
8	Pension plan accruals and contributions (include				· · · ·
	section 401(k) and 403(b) employer contributions)	80,632.	38,052.	39,148.	3,432
9	Other employee benefits	263,599.	128,818.	123,635.	3,432 11,146
0	Payroll taxes	163,467.	82,624.	72,939.	7,904
1	Fees for services (nonemployees):			-	
а	Management	1,628,680.	1,443,339.	185,341.	
b	Legal	111,019.	48,085.	62,934.	
с	Accounting	64,206.		64,206.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)				
2	Advertising and promotion	3,500.	3,500.		
3	Office expenses	137,824.	25,300.	110,699.	1,825
4	Information technology	24,046.	2,120.	21,926.	
5	Royalties				
6	Occupancy	732,577.		732,577.	
7	Travel	99,598.	22,583.	77,015.	
8	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials $\dots$				
9	Conferences, conventions, and meetings	69,676.	68,745.	931.	
0	Interest				
1	Payments to affiliates	6,846,230.	6,846,230.		
2	Depreciation, depletion, and amortization	216,655.	107,303.	109,137.	215
3	Insurance	26,835.		26,835.	
4	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	SOUVENIRS/PORTFOLIOS/ME	49,129.	49,129.		
b	CREDIT CARD MERCHANT SE	32,317.	31,558.	759.	
с	NMBEIC OPPTY ACCELERATO	12,630.	12,630.		
d	SECURITY	5,361.		5,361.	
е	All other expenses	96,262.	44,470.	51,300.	492
5	Total functional expenses. Add lines 1 through 24e	13,860,502.	10,659,344.	3,070,644.	130,514
6	$\ensuremath{\textbf{Joint costs}}$ . Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				

032010 12-23-20

Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2020)

NATIONAL	MINORITY	SUPPLIER	DEVELOPMENT
COUNCIL,	INC.		

art X	Balance Sheet		23	7348220 Page
	Check if Schedule O contains a response or note to any line in this Part X			
		<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	Cash - non-interest-bearing	773,767.	1	678,265
2	Savings and temporary cash investments	3,868,847.	2	4,720,864
3	Pledges and grants receivable, net		3	
4		1,668,264.	4	1,390,355
5	Loans and other receivables from any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons		5	
6				
	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
7			7	
8			8	
9		258,919.	9	118,36
10	a Land, buildings, and equipment: cost or other			
	basis. Complete Part VI of Schedule D 10a 6,262,953.			
	b Less: accumulated depreciation 10b 5,961,747.	373,374.	10c	301,20
11	Investments - publicly traded securities	150,154.	11	217,26
12	Investments - other securities. See Part IV, line 11	4,356,756.	12	4,001,08
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets. See Part IV, line 11	177,783.	15	173,70
16	Total assets. Add lines 1 through 15 (must equal line 33)	11,627,864.	16	11,601,10
17	Accounts payable and accrued expenses	458,189.	17	1,322,16
18	Grants payable		18	
19	Deferred revenue	1,562,468.	19	1,975,25
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	trustee, key employee, creator or founder, substantial contributor, or 35%			
22	controlled entity or family member of any of these persons		22	
23			23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X			
	of Schedule D	2,354,025.	25	1,440,89
26		4,374,682.	26	4,738,30
	Organizations that follow FASB ASC 958, check here X			
	and complete lines 27, 28, 32, and 33.			
27	Net assets without donor restrictions	7,148,182.	27	6,757,79
28	F	105,000.	28	105,00
	Organizations that do not follow FASB ASC 958, check here			
	and complete lines 29 through 33.			
29	Capital stock or trust principal, or current funds		29	
30	Paid-in or capital surplus, or land, building, or equipment fund		30	
31	Retained earnings, endowment, accumulated income, or other funds		31	
27 28 29 30 31 32	Total net assets or fund balances	7,253,182.	32	6,862,79
33	Total liabilities and net assets/fund balances	11,627,864.	33	11,601,10
33	ו טנמו וומטווונופט מווע דופר מטטפנטרעדוע שמומוועפט	11/02//0010	00	Form <b>990</b> (2

032011 12-23-20

NATIONAL	MINORITY	SUPPLIER	DEVELOPMENT

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	990 (2020) COUNCIL, INC.	23-7	348220	Page <b>12</b>
Pa	rt XI Reconciliation of Net Assets			
	Check if Schedule O contains a response or note to any line in this Part XI			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	13,801	
2	Total expenses (must equal Part IX, column (A), line 25)	2	13,860	
3	Revenue less expenses. Subtract line 2 from line 1	3		,512.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		,182.
5	Net unrealized gains (losses) on investments	5	-331	,875.
6	Donated services and use of facilities	6		
7	Investment expenses	7		
8	Prior period adjustments	8		
9	Other changes in net assets or fund balances (explain on Schedule O)	9		0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,			
	column (B))	10	6,862	,795.
Pa	rt XII Financial Statements and Reporting			
	Check if Schedule O contains a response or note to any line in this Part XII			<u>      </u>
				Yes No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_	
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a		
	separate basis, consolidated basis, or both:			
	Separate basis Consolidated basis Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?		2b	X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,		
	consolidated basis, or both:			
	X Separate basis Consolidated basis Both consolidated and separate basis			
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,		
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit		
	Act and OMB Circular A-133?		За	X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit		
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	

Form **990** (2020)

032012 12-23-20

SCHEDULE A Dublic Observity Otstyce and Dublic Overseast	OMB No. 1545-0047
(Form 990 or 990-EZ) Public Charity Status and Public Support	2020
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.	2020
► Attach to Form 990 or Form 990-EZ.	Open to Public Inspection
	dentification number
	-7348220
Part I         Reason for Public Charity Status. (All organizations must complete this part.) See instructions.	1340220
The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)	
1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).	
2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)	
3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).	
4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter th	e hospital's name,
city, and state:	
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described	in
section 170(b)(1)(A)(iv). (Complete Part II.)	
6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).	
7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general pu	blic described in
section 170(b)(1)(A)(vi). (Complete Part II.)	
<ul> <li>A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)</li> <li>An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant cc</li> </ul>	
9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant construction or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college of	•
university:	1
10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and c	pross receipts from
activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from	5
income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after	-
See section 509(a)(2). (Complete Part III.)	
11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).	
12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the pu	urposes of one or
more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Che	eck the box in
lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.	
a <b>Type I.</b> A supporting organization operated, supervised, or controlled by its supported organization(s), typically by give	-
the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the support	porting
organization. You must complete Part IV, Sections A and B.	
<b>b Type II.</b> A supporting organization supervised or controlled in connection with its supported organization(s), by having control or monocolumn to the support of the supporting control in the same percent that control or monocolumn.	•
control or management of the supporting organization vested in the same persons that control or manage the suppor organization(s). You must complete Part IV, Sections A and C.	ried
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated	with
its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.	
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization	tion(s)
that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiver	
requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.	
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III	
functionally integrated, or Type III non-functionally integrated supporting organization.	
f Enter the number of supported organizations	
g Provide the following information about the supported organization(s).	(vi) Amount of other
(described on lines 1.10 linyour governing document? (described on lines 1.10 linyour governing document?)	(vi) Amount of other upport (see instructions)
above (see instructions)) Yes No support (see instructions) support	
Total	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 032021 01-25-21 Schedule A (Form 990 or 990-EZ) 2020 15

Schedule A (Form 990 or 990 EZ) 2020 COUNCIL, INC.

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support							
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	2669708.	3147371.	2737247.	2681360.	2941589.	14177275.	
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	2669708.	3147371.	2737247.	2681360.	2941589.	14177275.	
	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)						220,926.	
6	Public support. Subtract line 5 from line 4.						13956349.	
Sec	ction B. Total Support							
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2016	<b>(b)</b> 2017	(c) 2018	<b>(d)</b> 2019	(e) 2020	(f) Total	
	Amounts from line 4	2669708.	3147371.	2737247.	2681360.		14177275.	
	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,							
	and income from similar sources	210,872.	242,103.	236,964.	217,018.	192,810.	1099767.	
9	Net income from unrelated business							
Ũ	activities, whether or not the							
	business is regularly carried on							
10	Other income. Do not include gain							
10	or loss from the sale of capital							
	assets (Explain in Part VI.)	29,135.	35,529.	45,466.	63,388.	3.795.	177,313.	
11	<b>Total support.</b> Add lines 7 through 10				,		15454355.	
	Gross receipts from related activities,	etc. (see instructio	ns)				,040,516.	
	<b>First 5 years.</b> If the Form 990 is for th		,				,,	
	organization, check this box and <b>stor</b>	-						
Sec	ction C. Computation of Publi							
	Public support percentage for 2020 (li			olumn (f))		14	90.31 %	
	Public support percentage from 2019		•			15	90.10 %	
	33 1/3% support test - 2020. If the c					ore, check this bo	k and	
	stop here. The organization qualifies	-					N V	
b	stop here. The organization qualifies as a publicly supported organization         b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box							
	and <b>stop here.</b> The organization qual							
17a	10% -facts-and-circumstances test		• •					
-	and if the organization meets the facts							
	meets the facts-and-circumstances te			-	-			
b	10% -facts-and-circumstances test	-		• • • •				
	more, and if the organization meets th							
	organization meets the facts-and-circu					ation	<b>&gt;</b>	
18	Private foundation. If the organizatio		•		•			
				.,,	,		· ····· 🔽 🔟	

Schedule A (Form 990 or 990-EZ) 2020

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Schedule A (Form 990 or 990 EZ) 2020 COUNCIL, INC.

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## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support		-		-	-	
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
	Tax revenues levied for the organ- ization's benefit and either paid to						
	or expended on its behalf						
	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3 received from disqualified persons						
	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	tion B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	601(c)(3) organiz	ation,
	check this box and stop here			<u></u>	<u></u>	-	
Sec	tion C. Computation of Publ	ic Support Per	rcentage				
15	Public support percentage for 2020 (	line 8, column (f), d	livided by line 13, o	column (f))		15	%
16	Public support percentage from 2019	Schedule A, Part	III, line 15			16	%
Sec	tion D. Computation of Inves	stment Income	e Percentage				
17	Investment income percentage for 20	0 <b>20</b> (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	%
18	Investment income percentage from	2019 Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2020. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	3 1/3%, and lin	e 17 is not
	more than 33 1/3%, check this box a	nd <b>stop here.</b> The	organization quali	fies as a publicly s	supported organiza	ition	
b	33 1/3% support tests - 2019. If the	organization did r	not check a box or	line 14 or line 19	a, and line 16 is mo	ore than 33 1/39	%, and
	line 18 is not more than 33 1/3%, che	ck this box and <b>st</b>	t <b>op here.</b> The orga	nization qualifies	as a publicly suppo	orted organizati	on ►
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check t	his box and see ins	tructions	
032023	3 01-25-21				Sch	edule A (Form	990 or 990-EZ) 2020
			17				

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## Schedule A (Form 990 or 990-EZ) 2020 COUNCIL,

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

INC.

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If* "Yes." *complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

18

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2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a

Schedule A (Form 990 or 990-EZ) 2020

10b

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1

Yes No

Schedule A (Form 990 or 990-EZ) 2020 COUNCIL, INC. Supporting Organizations (continued) Part IV Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization? 11a b A family member of a person described in line 11a above? 11b c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide <u>detail in P</u>art VI 11c Section B. Type I Supporting Organizations Yes No Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or 1 more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No." describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, upervised. or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors 1 or trustees of each of the organization's supported organization(s)? If "No." describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed 1 the supported organization(s) Section D. All Type III Supporting Organizations Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how 2 the organization maintained a close and continuous working relationship with the supported organization(s). 3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's 3 supported organizations played in this regard. Section E. Type III Functionally Integrated Supporting Organizations 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below. а b The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions) С Yes No 2 Activities Test. Answer lines 2a and 2b below. a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. 2a

- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below. 3

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

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032025 01-25-21

Schedule A (Form 990 or 990-EZ) 2020

2b

3a

3b

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Sche	edule A (Form 990 or 990-EZ) 2020 COUNCIL,INC.			23-7348220 Page 6
	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	ng Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyir	ng trust on l	Nov. 20, 1970 ( <i>explain ii</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus		•	·
Sect	tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	tion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
_7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2020

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Sche	dule A (Form 990 or 990 EZ) 2020 COUNCIL, INC.				3-7348220	Page 7
Par	t V Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	nizations _{(continu}	ied)		
Sect	on D - Distributions				Current Ye	ar
_1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1		
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported				
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	;	3		
4	Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	e organization is responsive				
	(provide details in Part VI). See instructions.			8		
9	Distributable amount for 2020 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount			10		
Sect	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	IS	(iii) Distributab Amount for 2	
1	Distributable amount for 2020 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2020 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2020					
а	From 2015					
b	From 2016					
	From 2017					
	From 2018					
	From 2019					
	Total of lines 3a through 3e					
	Applied to underdistributions of prior years					
	Applied to 2020 distributable amount					
i	Carryover from 2015 not applied (see instructions)					
i	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2020 from Section D,					
•	line 7: \$					
a	Applied to underdistributions of prior years					
	Applied to 2020 distributable amount					
	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2020, if					
-	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in <b>Part VI.</b> See instructions.					
6	Remaining underdistributions for 2020. Subtract lines 3h					
Ũ	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2021. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
	Excess from 2016					
	Excess from 2017					
	Excess from 2018					
	Excess from 2019					
	Excess from 2020					
e			Cabad	.1		-7) 0000

Schedule A (Form 990 or 990-EZ) 2020

032027 01-25-21

				SUPPLIER	DEVELOPMENT	00 7040000
Schedule A Part VI	(Form 990 or 990-EZ) 2020 Supplemental Inform Part IV, Section A, lines 1,	mation. Provide	the explanations	required by Part II 11a, 11b, and 11c	, line 10; Part II, line 17a c ; Part IV, Section B, lines	23-7348220 Page 8 rr 17b; Part III, line 12; 1 and 2; Part IV, Section C,
	line 1; Part IV, Section D, I Section D, lines 5, 6, and 8 (See instructions.)	lines 2 and 3; Part	IV, Section E, line	s 1c, 2a, 2b, 3a, a	nd 3b; Part V, line 1; Part	V, Section B, line 1e; Part V,
032028 01-25-2	21			22	Schedu	ıle A (Form 990 or 990-EZ) 2020

SC	SCHEDULE D Supplemental Fin			al Financial	Statement	S	OMB No. 1	545-0047
(Forn	n 990)	►c	omplete if the ora	anization answered	d "Yes" on Form 990	).	20	20
Depart	ment of the Treasury	Part N		, 11a, 11b, 11c, 11c Attach to Form 990	d, 11e, 11f, 12a, or 12 ).	26.		o Public
	Revenue Service				and the latest inforn		Inspec	
Nam	e of the organization			SUPPLIER DI	EVELOPMENT	En	nployer identificatio	
Par	t I Organiza	COUNCIL, tions Maintaining		d Funds or Oth	er Similar Funds		<u>23-7348</u>	
I UI	-	answered "Yes" on Fo					Complete in t	.ne
	organization		5111 550, 1 art 10, iii		dvised funds	<b>(b)</b> Fu	unds and other acco	unts
1	Total number at en	d of year						
2		contributions to (during						
3		grants from (during yea						
4		end of year						
5		n inform all donors and				sed funds		
	are the organization	n's property, subject to	the organization's	exclusive legal contr	rol?		Yes	No No
6	Did the organizatio	n inform all grantees, d	onors, and donor a	dvisors in writing tha	at grant funds can be	used only		
	for charitable purpo	oses and not for the be	nefit of the donor o	r donor advisor, or f	or any other purpose	conferring		
	impermissible priva							No
Par		ation Easements.				Part IV, line	7.	
1		ervation easements hel	, ,					
		of land for public use (i	for example, recrea	tion or education)			ly important land are	a
	—	natural habitat			Preservation o	f a certified r	historic structure	
•		of open space	ization hold a gualif	ind concernation on	ntribution in the form	of a concorr	ation accoment on t	ha laat
2	•	through 2d if the organ	ization neid a qualif	led conservation co	ntribution in the form	of a conserv	Held at the End of t	
2	day of the tax year.					2a		lie lax teal
a b		nservation easements icted by conservation e						
c	•	ration easements on a c						
		ation easements includ						
ŭ		al Register						
3		ation easements modif						
	year 🕨				-	-	-	
4	Number of states v	where property subject	to conservation eas	ement is located				
5	Does the organizat	ion have a written polic	y regarding the per	iodic monitoring, ins	spection, handling of			
	violations, and enfo	prcement of the conserv	vation easements it	holds?			Yes	No No
6	Staff and volunteer	hours devoted to mon	itoring, inspecting,	handling of violation	ns, and enforcing con	servation eas	sements during the y	/ear
	▶							
7	Amount of expense	es incurred in monitorin	ig, inspecting, hand	ling of violations, an	nd enforcing conserva	ation easeme	ents during the year	
	▶\$							
8		ation easement reporte	( )	, ,				
		(4)(B)(ii)?						No
9	,	e how the organization	•		•			
		include, if applicable, t		lote to the organizat	ion's financial statem	ents that de	scribes the	
Par	t III Organiza	ounting for conservation tions Maintaining	Collections of	Art. Historical	Treasures. or O	ther Simil	ar Assets.	
		the organization answe						
1a		elected, as permitted u				and halance	sheet works	
ia	0	asures, or other similar		, 1				
		Part XIII the text of the	•	-			, here in a	
b	•	elected, as permitted u					et works of	
	-	ures, or other similar as						
		ng amounts relating to t	-		,	·		
	-	ded on Form 990, Part V				►	\$	
		d in Form 990, Part X					\$	
2	If the organization	received or held works						
		nts required to be repo						
а	Revenue included	on Form 990, Part VIII,	line 1			►	\$	
b	Assets included in	Form 990, Part X				►	\$	
LHA	For Paperwork Re	eduction Act Notice, se	ee the Instructions	for Form 990.			Schedule D (Forn	n 990) 2020
032051	12-01-20			~~				
				28				

^{2020.05000} NATIONAL MINORITY SUPPLIE R18278_1

	NATIONA dule D (Form 990) 2020 COUNCII t III Organizations Maintaining (	L MINORITY				2 imilar	<u>3-73</u>	4822(	) Pa	_{age} 2
3	Using the organization's acquisition, access							(contin	ued)	
3	collection items (check all that apply):		s, check any of the	ionowing that ma	ake sigi ili	icant us	e or its			
а	Public exhibition	d		hange program						
b	Scholarly research	e		nange program						
c	Preservation for future generations	C								
4	Provide a description of the organization's c	ollections and explain	how they further t	ne organization's	sexemnt	nurnose	in Part	XIII		
5	During the year, did the organization solicit	•		•	•	• •		/		
•	to be sold to raise funds rather than to be m							Yes		No
Par										
	reported an amount on Form 990, Pa		5			,	,			
1a	Is the organization an agent, trustee, custo	lian or other intermed	iary for contribution	s or other assets	s not inclu	uded				
	on Form 990, Part X?							Yes		No
b	If "Yes," explain the arrangement in Part XII									
								Amount		
с	Beginning balance					1c				
	Additions during the year					1d				
	Distributions during the year					1e				
f	Ending balance					1f				
2a	Did the organization include an amount on I						🗆	Yes		No
b	If "Yes," explain the arrangement in Part XII									
Par	t V Endowment Funds. Complete	if the organization an	swered "Yes" on Fo	orm 990, Part IV,	line 10.					
		(a) Current year	(b) Prior year	(c) Two years b	ack (d)	Three yea	ars back	(e) Four	years	back
1a	Beginning of year balance	1,556,588.	1,511,305.	1,467,2	286.	1,42	4,550.	1,	384,	230.
b	Contributions									
С	Net investment earnings, gains, and losses	35,039.	45,283.	44,0	)19.	4:	2,736.		40,	320.
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs	600,000.								
f	Administrative expenses									
g	End of year balance	991,627.	1,556,588.	1,511,3	305.	1,46	7,286.	1,	424,	550.
2	Provide the estimated percentage of the cu		e (line 1g, column (a	)) held as:						
	5	89.9200	_%							
	Permanent endowment ► 10.0800	%								
С	Term endowment	_%								
	The percentages on lines 2a, 2b, and 2c sho	-								
3a	Are there endowment funds not in the poss	ession of the organiza	tion that are held a	nd administered	for the o	rganizati	on	г		
	by:								Yes	No
	(i) Unrelated organizations							3a(i)		X
_	(ii) Related organizations							3a(ii)		Х
-	If "Yes" on line 3a(ii), are the related organiz							3b		
4 Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equip		wment funds.							
1 41	Complete if the organization answer		Dart IV lina 11a 9	Soo Form 000 P	art Vilina	10				
	Description of property	(a) Cost or o		t or other	(c) Accu			(d) Bool		
	Description of property	basis (investn		(other)	depred			( <b>u</b> ) 500	value	5
1a	Land		, 200							
	Buildings									
	Leasehold improvements		88	1,761.	84	5,46	3.	36	5,29	98.
	Equipment			0,669.	4,52				2,04	
	Other			0,523.		7,65			2,80	
-	Add lines 1a through 1e. (Column (d) must								L,20	
		oquari onni 000, i dill		~~ <i>.</i> ,			r			

Schedule D (Form 990) 2020

COUNCIL, INC.

23-7348220 Page 3

Schedule D (Form 990) 2020 COUNCIL, IN	с.	23	-7348220 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) ANNUITIES	2,732,252.	END-OF-YEAR MARKET	
(B) CERTIFICATES OF DEPOSIT	158,578.	END-OF-YEAR MARKET	VALUE
(C) REAL ESTATE INVESTMENT			
(D) TRUSTS	1,084,331.	END-OF-YEAR MARKET	VALUE
(E) ARTWORK	25,922.	COST	
(F)			
(G)			
(H)	4 001 002		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	4,001,083.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"			1. f
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990 Part IV line 1	1d See Form 990 Part X line 15	
	Description		(b) Book value
(1)	I		
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) line			
Part X Other Liabilities.		t.	
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) DEFERRED COMPENSATION			217,268.
(3) DEFERRED RENT CREDITS			96,723.
(4) DUE TO REGIONAL COUNCILS			760,523.
(5) PAYCHECK PROTECTION PROGRA	AM LOAN		366,377.
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	<u>e 25.)</u>	<b>&gt;</b>	1,440,891.
2. Liability for uncertain tax positions. In Part XIII, provide	,		hat reports the
organization's liability for uncertain tax positions under	FASB ASC 740. Check her	re if the text of the footnote has been pro	ovided in Part XIII X

Schedule D (Form 990) 2020

032053 12-01-20

Sche	dule D (Form 990) 2020 COUNCIL, INC.				7340220 Page
Pa	t XI Reconciliation of Revenue per Audited Financial Stateme	nts With	Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a				
1	Total revenue, gains, and other support per audited financial statements			1	13,470,115.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-331,875.		
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d			2e	-331,875.
3	Subtract line 2e from line 1			3	13,801,990.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	13,801,990.
Ра	t XII Reconciliation of Expenses per Audited Financial Stateme		h Expenses per F	letur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	13,860,502.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments				
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	13,860,502.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)	4b			
с	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) rt XIII Supplemental Information.			5	13,860,502.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part XI, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### PART V, LINE 4:

PERMANENTLY RESTRICTED NET ASSETS REPRESENT THE JAMES H. O'NEAL/PEPSICO

FOUNDATION/NMSDC ENDOWED SCHOLARSHIP FUND. THE INCOME EARNED WILL BE USED

TO SUPPORT SCHOLARSHIPS FOR MINORITY BUSINESS OWNERS WHO PARTICIPATE IN

THE ADVANCED MANAGEMENT EDUCATION PROGRAM.

COTINCTI

TNC

PART X, LINE 2:

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## U.S. GAAP REQUIRES MANAGEMENT TO EVALUATE UNCERTAIN TAX POSITIONS TAKEN BY

THE COUNCIL. THE FINANCIAL STATEMENT EFFECTS OF A TAX POSITION ARE

RECOGNIZED WHEN THE POSITION IS MORE-LIKELY-THAN-NOT, BASED ON THE

TECHNICAL MERITS, TO BE SUSTAINED UPON EXAMINATION BY THE INTERNAL REVENUE

SERVICE. MANAGEMENT ANALYZED THE COUNCIL'S TAX POSITIONS, AND IT CONCLUDED Schedule D (Form 990) 2020

032054 12-01-20

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Schedule D (Form 990) 2020 Part XIII Supplemental Inform	COUNCTL	TNC.		DEVELOPMENT	23-7348220 Page 5
THAT AS OF DECEMBER	31, 2020,	THERE A	RE NO UNCE	RTAIN POSITIO	NS TAKEN OR
EXPECTED TO BE TAKEN	I. THE COU	NCIL IS	SUBJECT TO	ROUTINE AUDI	TS BY TAXING
JURISDICTIONS; HOWEV	ER, THERE	ARE NO	AUDITS FOR	ANY TAX PERI	ODS IN
PROGRESS. MANAGEMENT	BELIEVES	THE COU	NCIL IS NO	LONGER SUBJE	CT TO INCOME
TAX EXAMINATIONS FOR	R YEARS PR	IOR TO 2	017.		
032055 12-01-20					Schedule D (Form 990) 2020

SCHEDULE I       Grants and Other Assistance to Organizations,         (Form 990)       Governments, and Individuals in the United States         Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.	2020
Department of the Treasury       Attach to Form 990.         Internal Revenue Service       Go to www.irs.gov/Form990 for the latest information.	Open to Public Inspection
Name of the organization NATIONAL MINORITY SUPPLIER DEVELOPMENT COUNCIL, INC.	dentification number 23-7348220
Part I General Information on Grants and Assistance	
•	X Yes No
<ul> <li>2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.</li> <li>Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, 1</li> </ul>	or any
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	or dry
1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of valuation (book (g) Description of (h) F	Purpose of grant or assistance
<ul> <li>2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table</li> <li>3 Enter total number of other organizations listed in the line 1 table</li> </ul>	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

COUNCIL, INC.

23-7348220

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

NMSDC HAS AMPLIFIED OUR ADVOCACY FOR MINORITY BUSINESS DEVELOPMENT AND

ECONOMIC INCLUSION. WE ARE LEVERAGING OUR FORUMS TO LISTEN TO MBES ABOUT

THE OBSTACLES THEY FACE AND PROVIDE ACCESS TO SERVICES AND RESOURCES WHICH

ADDRESS THESE CHALLENGES.

OUR EFFORTS ARE INTENTIONAL AND POSITIONED TO GENERATE PARITY AND ECONOMIC

INCLUSION WITHIN THE ALL-TOO OFTEN UNDERSERVED MINORITY BUSINESS COMMUNITY.

IN RESPONSE TO NMSDC'S CORPORATE PARTNERS AND MBES ASKING HOW TO BEST

#### ADDRESS THESE ISSUES, NMSDC HAS INVITED COMPANIES AND INDIVIDUALS TO

NATIONAL MINORITY SUPPLIER DEVELOPMENT         Schedule I (Form 990)       COUNCIL, INC.       23-7348220         Part IV       Supplemental Information	Page <b>2</b>
SUPPORT OUR 2020 MBE RECOVERY & REVITALIZATION CAMPAIGN, FEATURING SEVER	AL
FINANCIAL, INVESTMENT, AND SUPPORTIVE RESOURCES.	
AS PART OF OUR FOUR-PRONGED INITIATIVE, THE REBUILDING FUND WAS LAUNCHED	) TO
INVEST IN NMSDC CERTIFIED MINORITY BUSINESSES STRUGGLING TO RECOVER FROM	[
THE ECONOMIC DOWNTURN DUE TO COVID-19 AND SOCIAL UNREST.	
THE REBUILDING FUNDS ARE INTENDED FOR STRUCTURAL REPAIRS, INVENTORY	
RECOVERY AND OTHER OPERATIONAL IMPROVEMENTS NEEDED AS A RESULT OF THE	
ECONOMIC DOWNTURN CAUSED BY COVID-19 AND/OR DAMAGE AND VANDALISM FROM	
RECENT SOCIAL UNREST.	
ELIGIBILITY CRITERIA -	
(1) NMSDC CERTIFIED MINORITY OWNED BUSINESSES CURRENT OR EXTENDED DUE	то
COVID-19	
(2) IN BUSINESS MORE THAN 2 YEARS	
(3) CLASS I AND CLASS II (OR BASED ON NEED DEMONSTRATED FOR MBES OUTSID	)E
OF CLASS I & II)	
THE REBUILDING FUND CONTRIBUTIONS COLLECTED IN 2020 WERE DISTRIBUTED TO MBE'S IN 2021.	THE
THE RECIPIENTS OF THE GRANTS ARE REQUIRED TO COMPLETE A FORM WITH REQUIR	ING
DOCUMENTATION ON HOW THE GRANT WAS SPENT.	
NMSDC HAS ACCELERATED ITS WORK WITH ITS BUSINESS CONSORTIUM FUND, THE ON	ILY
U.S. NON-PROFIT CDFI FOCUSED EXCLUSIVELY ON FINANCING THE GROWTH AND	
DEVELOPMENT OF NMSDC CERTIFIED MBES THROUGHOUT THE UNITED STATES OPERATI	NG
IN CORPORATE AND GOVERNMENT SUPPLY CHAINS AND HELPING RAISE CAPITAL FOR	
INTEREST LOANS TO MBES.	
WITH ITT SUPPORT, NMSDC HAS BEEN FOCUSED ON RAMPING UP ACCESS TO LOANS A	ND
FINANCING FOR CERTIFIED MBES. WE RAISED OVER \$360,000 FROM CORPORATE	
MEMBERS DURING THE CAMPAIGN TO PROVIDE MICRO-LOANS TO CLASS I AND CLASS	II
032291 04-01-20	
25	

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Schedule I (Form 990) Part IV Supplemental	COUNCIL,		SUPPLIER I	DEVELOPMENT	23-7348220 Page 2
MBES AND ARE FIN	ALIZING DETA	ILS WITH	BCF ON THE	ROLL-OUT TH	ESE LOANS
THROUGH A STREAM	ILINED PROCES	s.			
THE FUNDS TO BCF	WILL BE DIS	TRIBUTED	IN OCTOBER	2021 WHEN T	HE LOAN PROGRAM
IS SCHEDULED TO	LAUNCH.				
					Schedule I (Form 990)
032291 04-01-20					

SC	HEDULE J	Compensation Inform	ation	I	OMB No. 1	545-004	47
(Fo	rm 990)	For certain Officers, Directors, Trustees, Key Emp			20	20	
		Compensated Employees			20	ZU	J
Dena	rtment of the Treasury	Complete if the organization answered "Yes" on For Attach to Form 990.	m 990, Part IV, ine 23.		Open to	Publ	ic
	Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.			Inspe			
Nan	ne of the organization		<b>VELOPMENT</b>	Employer id			nber
		COUNCIL, INC.		23-73	34822	0	
Ра	rt I Question	Regarding Compensation					
_						Yes	No
1a		ate box(es) if the organization provided any of the following to or for		990,			
		ine 1a. Complete Part III to provide any relevant information regard	•				
	First-class or c		ce or residence for persor				
	Travel for com		siness use of personal res				
			club dues or initiation fees				
		pending account Personal service	s (such as maid, chauffeu	r, cnet)			
L	If any of the herror	n line to are checked, did the architection follows a written as the	anardina pourset				
b	•	on line 1a are checked, did the organization follow a written policy r			41		
•		rovision of all of the expenses described above? If "No," complete			. <b>1b</b>		-
2		require substantiation prior to reimbursing or allowing expenses in					
	trustees, and office	s, including the CEO/Executive Director, regarding the items check	ed on line 1a?		2		
2	Indianta which if a	, of the following the experimentian used to establish the company	tion of the exercited in the				
3	,	y, of the following the organization used to establish the compensator. Check all that apply Do not check any haves for methods use	0	n to			
		ctor. Check all that apply. Do not check any boxes for methods use	ed by a related organizatio	n to			
	·	tion of the CEO/Executive Director, but explain in Part III.					
		<b>TT</b>					
		her organizations	board or compensation co	ommittee			
4	During the year did	any person listed on Form 990, Part VII, Section A, line 1a, with re-	spect to the filing				
	organization or a re		speer to the ming				
а	-				4a		x
b							X
c	-						x
	-	es 4a-c, list the persons and provide the applicable amounts for ea					
	,						
	Only section 501(c	)(3), 501(c)(4), and 501(c)(29) organizations must complete lines	5-9.				
5		n Form 990, Part VII, Section A, line 1a, did the organization pay or		า			
	contingent on the r						
а	-				5a		X
b	Any related organiz	ation?			5b		X
		r 5b, describe in Part III.					
6		n Form 990, Part VII, Section A, line 1a, did the organization pay or	accrue any compensatior	า			
	contingent on the r	et earnings of:					
а	The organization?	-			6a		X
		ation?					X
		r 6b, describe in Part III.					
7	For persons listed of	n Form 990, Part VII, Section A, line 1a, did the organization provid	e any nonfixed payments				
	not described on lir	es 5 and 6? If "Yes," describe in Part III			. 7		X
8		reported on Form 990, Part VII, paid or accrued pursuant to a contr					
	initial contract exce	otion described in Regulations section 53.4958-4(a)(3)? If "Yes," de	scribe in Part III				X
9	If "Yes" on line 8, d	d the organization also follow the rebuttable presumption procedur	e described in				
	Regulations section	53.4958-6(c)?			9		
LHA		eduction Act Notice, see the Instructions for Form 990.			le J (Forn	n 990)	2020

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Schedule J (Form 990) 2020

COUNCIL, INC.

23-7348220

Page 2

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

<b>(A)</b> Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and (D) Nontaxable		(E) Total of columns		
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990	
(1) CASILDA DEL VALLE	(i)	247,700.	17,822.	1,143.	37,500.	6,062.	310,227.	0.	
SENIOR VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) PAULINE GEBON	(i)	145,138.	10,258.	516.	0.	1,400.	157,312.	0.	
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) MARIA PRINCE	(i)	178,222.	10,800.	688.	0.	1,778.	191,488.	0.	
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) TAMMY WILKINS	(i)	172,024.	12,950.	860.	12,354.	2,826.	201,014.	0.	
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
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	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Schedule J (Form 990) 2020

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### FORM 990, PART VII, SECTION A, LINE 5

NAME OF UNRELATED ORGANIZATION: TOYOTA MOTOR ENGINEERING &

COUNCIL, INC.

MANUFACTURING NORTH AMERICA, INC.

TYPE OF COMPENSATION: SALARY

AMOUNT: \$150,000

#### THE PERSON WHO IS ENTITLE TO ACCRUED COMPENSATION: ADRIENNE TRIMBLE

Schedule J (Form 990) 2020

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. Employer identification number 23-7348220

OMB No. 1545-0047

COUNCIL, INC.

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

MINORITY BUSINESS ENTERPRISES AND CONNECTS THEM TO CORPORATE MEMBERS.

NATIONAL MINORITY SUPPLIER DEVELOPMENT

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

OTHER PROGRAM SERVICES INCLUDE:

(1) BUSINESS OPPORTUNITY EXCHANGE - PROVIDES A FORUM FOR BUSINESS

EXCHANGE BETWEEN CORPORATE BUYERS AND MINORITY SUPPLIERS;

(2) LEARNING PROGRAMS - PROVIDES A LEARNING AND EDUCATIONAL PLATFORM

FOR CORPORATE MEMBERS, MINORITY SUPPLIERS AND REGIONAL COUNCILS;

(3) CORPORATE PLUS - PROVIDES CORPORATE MEMBERS WITH REFERRALS AND

ACCESS TO THE LARGEST MINORITY-OWNED VENDORS IN THE COUNTRY WITH

CAPACITY FOR SERVICING NATIONAL CONTRACTS;

(4) CENTERS OF EXCELLENCE CERTIFICATE PROGRAM - PROVIDES A PLATFORM FOR

MINORITY SUPPLIERS TO INCREASE BUSINESS CAPACITY AND MINORITY SUPPLIER

PROGRAM DEVELOPMENT FOR CORPORATE MEMBERS;

(5) PROGRAM DEVELOPMENT A PLATFORM FOR THE DEVELOPMENT OF NEW PROGRAMS

TO ADDRESS GROWING NEEDS OF CONSTITUENT GROUPS;

EXPENSES \$ 1,750,224. INCL GRANTS OF \$ 631,861. REVENUE \$ 1,376,924.

FORM 990, PART VI, SECTION A, LINE 6:

NMSDC IS A MEMBERSHIP ORGANIZATION. CERTAIN FIRMS THAT DESIRE MEMBERSHIP IN

THE ORGANIZATION ARE REQUIRED TO PAY ANNUAL MEMBERSHIP DUES IN AMOUNTS AS

DETERMINED BY THE BOARD OF DIRECTORS. MEMBERS RECEIVED CERTIFICATION

SERVICES, ELECTRONIC DATABASE ACCESS OF CERTIFIED MINORITY-OWNED COMPANIES,

SUPPLIER DIVERSITY TRAINING AND SEMINARS, VENDOR REFERRAL SUPPORT AND

 MATCHMAKING
 OPPORTUNITIES
 AS
 WELL
 AS
 NETWORKING
 OPPORTUNITIES
 WITH
 THEIR

 LHA
 For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) 2020
 Schedule O (Form 990 or 990-EZ) 2020

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Schedule O (Form 990 or 990-EZ) 2020 Page 2						
Name of the organization	NATIONAL MINORITY SUPPLIER DEVELOPMENT COUNCIL, INC.	Employer identification number 23-7348220				
CORPORATE PEER	S TO EXCHANGE BEST PRACTICES AND PROMOTE ADVO	OCACY FOR				
MINORITY SUPPL	JER DEVELOPMENT. DUES ARE ASSESSED FOR SERVIC	CES PROVIDED;				
ACCORDINGLY, 1	THEY ARE NOT TAX DEDUCTIBLE AS CONTRIBUTIONS A	ND ARE REPORTED				
AS PROGRAM INC	COME ON FORM 990.					

FORM 990, PART VI, SECTION A, LINE 7A:

A MEETING OF MEMBERS IS HELD ANNUALLY BY NMSDC FOR THE PURPOSE OF REVIEWING THE NOMINATION OF MEMBERS TO THE BOARD OF DIRECTORS AND CONDUCTING THE ELECTION OF DIRECTORS. THE BOARD OF DIRECTORS ALSO MEETS ANNUALLY AND ELECTS THE OFFICERS: CHAIRMAN, VICE CHAIRMAN, SECRETARY, TREASURER AND PRESIDENT.

FORM 990, PART VI, SECTION B, LINE 11B:

DIRECTOR OF FINANCE COMPLETES THE QUESTIONNAIRE PROVIDED BY PREPARER (MITCHELL & TITUS) FROM WHICH A DRAFT IS GENERATED. DRAFT IS SUBMITTED TO SR. VICE PRESIDENT AND CHIEF FINANCIAL OFFICER FOR REVIEW. ONCE THE REVIEW IS COMPLETED, THE FINAL FORM 990 IS PRESENTED TO THE PRESIDENT FOR HER REVIEW AND APPROVAL. A COPY IS FORWARDED TO THE CHAIRMAN OF THE AUDIT COMMITTEE FOR REVIEW AND COMMENT BY THE AUDIT COMMITTEE. THE E-FILING AUTHORIZATION IS PROVIDED TO MITCHELL AND TITUS TO SUBMIT THE FORM 990 ELECTRONICALLY. FORM 990 IS ALSO PROVIDED TO GUIDESTAR FOR LISTING IN THEIR WEBSITE AND IT IS ALSO AVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION B, LINE 12C:

ANNUAL DECLARATION OF CONFLICT OF INTEREST WAS INSTITUTED IN 2017 FOR BOARD MEMBERS TO DECLARE ANY CONFLICT OF INTEREST.

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FORM 990, PART VI, SECTION B, LINE 15:

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Name of the organization NATIONAL MINORITY SUPPLIER DEVELOPMENT COUNCIL, INC.	Employer identification number $23 - 7348220$				
THE PRESIDENT'S PERFORMANCE AND COMPENSATION IS REVIEWED A	NNUALLY BY A				
COMPENSATION COMMITTEE HEADED BY THE CHAIRMAN OF THE EXECU	TIVE COMMITTEE.				
THE CHAIRMAN OF THE EXECUTIVE COMMITTEE AUTHORIZES THE TRE	ASURER TO ISSUE				
WRITTEN NOTICE TO THE SR. VICE PRESIDENT AND CHIEF FINANCI	AL OFFICER OF				
SALARY INCREASES AWARDED TO THE PRESIDENT. ANNUAL BONUSES	(IF ANY) ARE ALSO				
AUTHORIZED BY THE CHAIRMAN OF THE EXECUTIVE COMMITTEE WITH INPUT FROM THE					
CHAIRMAN OF THE BOARD AND THE TREASURER AND CONFIRMED IN WRITING BY THE					
TREASURER. THE CHAIRMAN OF THE EXECUTIVE COMMITTEE THEN RE	VIEWS THE AWARD				
OF BONUSES WITH THE EXECUTIVE COMMITTEE.					

NMSDC'S PRESIDENT IS RESPONSIBLE FOR THE HIRING, MANAGEMENT AND SUPERVISION OF KEY EMPLOYEES. THE PRESIDENT IS RESPONSIBLE FOR EVALUATING KEY EMPLOYEE'S PERFORMANCE AND AUTHORIZES SALARY INCREASES. SALARY INCREASES GENERALLY FOLLOW ANNUAL INCREASES APPROVED BY THE EXECUTIVE COMMITTEE IN THE APPROVED BUDGET. SALARY INCREASES DUE TO PROMOTIONS FOLLOW GUIDELINES CONTAINED IN THE APPROVED BUDGET FOR SUCH POSITION. EXTERNAL COMPENSATION STUDIES, SUCH AS THOSE ISSUED BY THE AMERICAN SOCIETY OF ASSOCIATION EXECUTIVES, ARE USED TO ESTABLISH SALARY LEVELS. THE AWARD OF ANNUAL BONUSES, IF ANY, FOLLOW THE SAME APPROVAL PROCESS USED TO AWARD BONUSES TO THE PRESIDENT. THE DISTRIBUTION OF STAFF BONUSES ARE AT THE DISCRETION OF THE PRESIDENT.

FORM 990, PART VI, SECTION C, LINE 19: AUDITED FINANCIAL STATEMENTS ARE INCORPORATED IN THE ORGANIZATION'S PUBLISHED ANNUAL REPORT WHICH IS DISSEMINATED TO MEMBERS, BOARD OF DIRECTORS AND REGIONAL COUNCILS. THROUGH A NETWORK DISTRIBUTION LIST, HUNDREDS OF COPIES OF THE ANNUAL REPORT ARE SENT TO THE REGIONAL COUNCILS FOR LOCAL DISSEMINATION. THE ANNUAL REPORT IS ALSO AVAILABLE ON NMSDC'S 032212 11-20-20 Schedule O (Form 990 or 990-EZ) 2020 42

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2020.05000 NATIONAL MINORITY SUPPLIE R18278_1

Schedule O (Form 990 or 990-EZ) 2020	Page <b>2</b>
Name of the organization NATIONAL MINORITY SUPPLIER DEVELOPMENT COUNCIL, INC.	Employer identification number 23-7348220
WEBSITE. COPIES OF NMSDC'S CERTIFIED FINANCIAL STATEMENTS	ARE ALSO
AVAILABLE UPON REQUEST. THE CONFLICT OF INTEREST POLICY IS	CONTAINED IN
NMSDC'S EMPLOYEE HANDBOOK AND THE AFFILIATES OPERATING MAN	UAL. FORM 990 IS
MADE AVAILABLE UPON REQUEST. NMSDC ENSURES THAT FORM 990 I	S ALSO AVAILABLE
VIA GUIDESTAR WEBSITE.	
032212 11-20-20 Sche 43	edule O (Form 990 or 990-EZ) 2020

(Rev. January 2020)

## Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service

				f		
►	File a	a separate	application	for each	i return.	

Go to www.irs.gov/Form8868 for the latest information.

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.* 

## Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print					Taxpayer identification number (TIN)			
•	COUNCIL, INC.					23-7348220		
File by the due date for filing your return. See	e date for Number, street, and room or suite no. If a P.O. box, see instructions.							
instructions.	City, town or post office, state, and ZIP code. For a NEW YORK, NY 10018	a foreign add	ress, see instructions.					
Enter the	Return Code for the return that this application is for	(file a separa	te application for each return)			01		
Applicati	on	Return	Application			Return		
ls For		Code	Is For			Code		
Form 990	or Form 990-EZ	01	Form 990-T (corporation)			07		
Form 990	-BL	02	Form 1041-A			08		
Form 472	0 (individual)	03	Form 4720 (other than individual)			09		
Form 990	-PF	04	Form 5227			10		
Form 990	-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11		
Form 990	-T (trust other than above) CASILDA DEL V	06	Form 8870			12		
Teleph ● If the o ● If this box ▶ 1 I re the ▶ 2 If th	quest an automatic 6-month extension of time until         organization named above. The extension is for the or $\overline{X}$ calendar year $2020$ or         tax year beginning         tax year entered in line 1 is for less than 12 months         Change in accounting period	ess in the Un git Group Exe and atta NOVEI organization's , an s, check rease	Fax No.       ▲ (212)768-0         ited States, check this box	430 If this is fo all memb	r the whole g ers the exter npt organizat			
	nis application is for Forms 990-BL, 990-PF, 990-T, 47 nonrefundable credits. See instructions.	20, or 6069, 6	enter the tentative tax, less	3a	\$	0.		
b lft	nis application is for Forms 990-PF, 990-T, 4720, or 60	069, enter any	refundable credits and			-		
est	mated tax payments made. Include any prior year ov	erpayment all	owed as a credit.	3b	\$	0.		
c Ba	ance due. Subtract line 3b from line 3a. Include your	payment wit	h this form, if required, by			-		
usi	ng EFTPS (Electronic Federal Tax Payment System).	See instructio	ns.	3c	\$	0.		
instructio	If you are going to make an electronic funds withdrawns. or Privacy Act and Paperwork Reduction Act Notic	·		453-EO an		9-EO for payment 3868 (Rev. 1-2020)		